

Financial Report and Accounts

For the year ended 31<sup>st</sup> July 2017

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### **Key Management Personnel, Board of Governors and Professional Advisers**

### **Key Management Personnel**

Key management personnel are defined as the following:
Abigail Appleton Principal and Chief Executive Officer; Accounting Officer
Jim Walmsley Vice Principal
Tim Williams Finance Director

### **Board of Governors**

A full list of Governors is given on page 15 & 16 of these financial statements.

Mrs L. Watkins acted as Clerk to the Corporation throughout the period.

### **Professional Advisers**

### Financial Statement auditors and reporting accountants:

Mazars LLP, 90 Victoria Street, Bristol, BS1 6DP

### **Internal Auditors:**

RSM Risk Assurance Services LLP, St. Phillips Point, Temple Row, Birmingham, B2 5AF

### **Bankers**:

HSBC Bank, 35 High Town, Hereford, HR1 2AQ

### Solicitors:

Harrison Clark Rickerbys (inc Gordon Lutton), Thorpe House, 29 Broad Street, Hereford HR4 9AR

### **Nature, Objectives and Strategies**

The members present their report and the audited financial statements for the year ended 31<sup>st</sup> July 2017.

### **Legal Status**

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting Hereford College of Arts. The College is an exempt charity for the purposes of Part 3 of the Charities Act 2011.

The Corporation was incorporated as Herefordshire College of Art & Design. On 1<sup>st</sup> August 2007, the Secretary of State grant consent to the Corporation to change the College's name to Hereford College of Arts.

### Mission

Governor's reviewed the College's mission during 2016/17 and in April 2017 approved the following mission statement:

"To empower creativity and enrich our world through transformative arts education."

### **Public Benefit**

Hereford College of Arts is an exempt charity under Part 3 of the Charities Act 2011 and following the Machinery of Government changes in July 2016 is regulated by the Secretary of State for Education. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 14 and 15.

in setting and reviewing the College's strategic objectives, the Governing Body has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce
- Links with Local Enterprise Partnerships (LEPs).

The delivery of public benefit is covered throughout the Members Report.

### Implementation of Strategic Plan

As part of the review of the Strategic Plan, the College's Vision and Values were approved:

### Vision

Our vision of success looks like this:

- Hereford College of Arts is widely recognized as a leading arts school, rooted in pace but connected to the world.
- Students are empowered with skills for life and work, to succeed in education, employment and entrepreneurship, and to have a positive impact on the world.
- A vibrant creative community, we welcome a rich diversity of people, with different experiences and perspectives.
- We make an inspiring contribution to the cultural and economic life of the region and beyond.

### Values

We support students and staff to be:

- Collaborative: we believe creative collaboration gives people the power to change the world.
- Inquisitive: we urge our students to question, seek 5the wider context, think critically, and use arts to engage with society.
- **Brave:** we support and challenge individuals to achieve their ambitions, to tackle important issues, and to take bold creative risks.
- Inventive: we encourage an appetite to take on problems and a resourceful. Creative approach to solving them.
- Individual: we respect the individual needs and interests of all members of our creative community, and provide a safe space for unique creative voices to develop and thrive.

The Strategic Objectives were retained but will be reviewed during 2017/18.

### **Strategic Objectives**

### 1. Student experience and outcomes

- 1.1 To provide exciting and challenging learning opportunities which are responsive to and inclusive of the needs of students, the creative arts industry and the wider community.
- 1.2 To provide a supportive environment in which innovative approaches to teaching, learning and assessment are encouraged, valued and recognised for all staff and students in the College.

### 2. Recognition and Reputation

To be recognised for excellent standards of arts practice and as a specialist centre for the contemporary creative arts education from school, through higher education and postgraduate study to employment.

### 3. Expansion and Development

To develop and expand Higher Education provision, working towards a future application for our own taught degree awarding powers on the way to our longer term goal of becoming a

university for the arts.

### 4. Cultural and economic contribution

- 4.1 To enhance HCA's role as a leader in the arts for student entrepreneurship and employability as an integral part of the wider student experience.
- 4.2 To be part of the transformation of Hereford and the region through education, culture and enterprise.

The Corporation will monitor the performance of the College against the plan and against other key performance indicators including the College's Financial Plan.

### Financial objectives

The College's financial objectives are to maintain a Financial Health category of Good or better. The Education & Skills Funding Agency, the College's regulatory body, will assess the financial health category by means of an assessment of the College's financial statements and the submission of an annual Finance Record. It is anticipated that the assessment will confirm that the College has an outstanding financial health for 2016/17.

### Performance indicators

The College is committed to observing the importance of sector measures and indicators such as the measures of success rates and learner surveys such as FE Choices data as published on the GOV.UK website.

### **Financial Position**

### **Financial Results**

The College has generated a surplus before other gains and losses in the year of £94,000 (2015/16 – £64,000), with total comprehensive surplus of £412,000 (2015/16 = (£465,000)).

The College has accumulated reserves of £3,003,000 (2015/16 - £2,573,000) and cash balances of £2,434,000 (2015/16: £2,151,000)

Tangible fixed asset additions during the year amounted to £196,000. (2015/16: £182,000).

The College has significant reliance on the education sector funding bodies(ESFA, and HEFCE) for its principal funding sources mainly but not exclusively from recurrent grants. The College received £2.4 million or 41% of its total income directly from these agencies in the form of a recurrent grant. (2014/15: £2.4m or 43%).

### **Treasury Management**

Treasury Management is the management of the College's cash flows, banking and money market transactions; the effective control of risks associated with these activities; and the pursuit of optimum performance consistent with the associated risks.

The College has a separate Treasury Management policy in place. Short term borrowing for

temporary purposes is authorised by the Accounting Officer (Principal). All other borrowing requires the authorisation of the Corporation and shall comply with the requirements of the Financial Memorandum.

### **Cash Flows**

The College had a cash inflow of £479,000 from operating activities (2016/17 inflow of £592,000).

### **Reserves Policy**

The College has no formal Reserves Policy but recognises the importance of reserves in the financial stability of any organisation, and ensures that there are adequate reserves to support the College's core activities. At the balance sheet date the Income and Expenditure reserve stands at £3.0 million (2016: £2.6million).

### **Current and Future Development and Performance**

### **Area Reviews**

The College was part of the Marches and Worcestershire Area Review. The Area Review process was a review of post-16 further education colleges across England to ensure that they were sustainable in the future and to recommend reorganisation where appropriate, including mergers. The final report was published in November 2016. The conclusion of the report was that the College would remain stand-alone, building on current collaboration with Hereford Sixth Form College and Herefordshire and Ludlow College and exploring opportunities to strengthen the base of each college to provide good quality post-16 education in the county and south of Shropshire.

### Student numbers

The College enrolled 397 EFA funding 16-18 year olds. 19 students were funded by the Education and Skills Funding Agency Adult Education Budget and 30 students paid fees via Advanced Learning Loans.

For Higher Education the College is partly funded by HEFCE and partly by student tuition fee loans. In 2016/17 the College enrolled 330 full-time and 28 part time undergraduate HE students. The College also enrolled 12 post graduate MA students.

The College also runs a series of full cost recovery courses including evening classes.

### Student achievements

Achievement levels for all FE courses were consistently high on the College's main programmes, with healthy rates of progression into higher education and employment.

Overall achievement rates for FE courses in 2016/17 were 91% (2015/16: 89%). This level of achievement exceeds corresponding national averages. All main programmes had achievement rates of over 90% and included Foundation Diploma in Art & Design(95%), Extended Diploma in Music(94%), Extended Diploma in Performing Arts(100%), Extended Diploma in Art & Design(94%), Level 3 Diploma in Art & Design(97%) and Level 3 Diploma in Performing Arts(91%).

The College had a short inspection from Ofsted in October 2017. The overall conclusion of this inspection was that the College "continues to be good". A copy of the inspection report can be found at this link: <a href="https://reports.ofsted.gov.uk/inspection-reports/find-inspection-report/provider/ELS/130714">https://reports.ofsted.gov.uk/inspection-reports/find-inspection-report/provider/ELS/130714</a>

In Higher education final year BA(Hons) students were awarded 23 Firsts, 43 Upper Seconds, 14 Lower Seconds and 4 Thirds (2015/16: 26 Firsts, 42 Upper Seconds, 25 Lower Seconds and 2 Thirds). Nationally and within the context of the Herefordshire Post 16 sector, the College has a well established reputation for academic excellence and extra curricular activities. Methods of teaching and learning are subject to continuous review and development in order to ensure that the curriculum meets the needs of the local students.

The College took part in the first year of the Higher Education Funding Council for England (HEFCE), Teaching Excellence Framework(TEF). The College achieved a Silver Award. More information on the TEF can be found at this link:

http://www.hefce.ac.uk/tefoutcomes/#/provider/10003022

### **Curriculum Developments**

The College took on its first year of enrolments onto the BA(Hons) Performing Arts Degree and Short Film Production degree. A second cohort of 12 students started the MA Contemporary Design Crafts.

The College re-validated the majority of the BA(Hons) degrees. The re-validated degrees standardised Levels 4 and 5 with 20 credit units and introduced a limited number of optional modules. The College successfully validated a Masters Degree in Fine Art. The Colleges validating partner is the University of Wales: Trinity St. David. The Fine Art MA enrolled 14 students in September 2017.

### Future prospects

The College aims as part of its strategic plan to increase its Higher Education student numbers, partly by increasing the student numbers on each higher education course but also by increasing the number of higher education courses being delivered. This will require continued investment in the College's higher education facilities, increased marketing and recruitment activity and provision of additional student accommodation in order to attract and retain new students to Hereford.

The College will need to do this while, maintaining quality and enrolment levels on its existing further education provision, and dealing with the changing landscape of both HE and FE.

The College is fortunate to have a strong balance sheet and a large cash balance, which will allow it to continue investing in higher education as well as maintaining a high level of support for further education, and ensuring that the College can continue on a going concern basis for the foreseeable future.

### Post-balance sheet events

There are no post-balance sheet events to report.

### Resources

The College has various resources that it can deploy in pursuit of its strategic objectives.

Tangible resources include the main college site at Folly Lane, Hereford. The College also leases its College Road campus in Hereford, that houses its Higher Education provision.

### **Financial**

The College has £4.2 million of net assets (including a £1.6million pension liability) and no long term debt.

### People

The College employs 110 people (expressed as full time equivalents), of whom 62 were teaching staff.

### Reputation

The College has a good reputation locally and nationally. Maintaining a quality brand is essential for the College's success at attracting students and external relationships.

### **Principal Risks and Uncertainties**

The system of internal control maintained by the College includes financial, operational and risk management which is designed to protect the College's assets and reputation.

A risk register is maintained at the College level, which is reviewed at each meeting of the Audit Committee and the full Board, and on a regular basis by the Senior Management Team. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risk. Risks are prioritised using a consistent scoring system.

Outlined below is a description of the principal risk factors that may affect the College. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

### 1 Government funding

The College has considerable reliance on continued government funding through the further education funding bodies and HEFCE. In 2016/17, 92% (2015/16 92%), of the College's revenue was ultimately publicly funded, and this level of requirement is expected to continue. There can be no assurance that government policy and practise will remain the same, or that public funding will continue at the same level or on the same terms.

The College is aware of the following issues that may impact on future funding;

- Future potential changes in the funding methodology which may result in a further reduction in ESFA funding for 16 to 18 year olds.
- The reduction of the Adult Education Budget(AEB)
- The risk from demographic decline within Herefordshire
- The reduction of the HEFCE funding grant
- The possible reduction in students taking arts based subjects in year 10 as the result of the

introduction of EBacc and other school performance measures.

- Stronger competition from other local providers.
- Changes in emphasis to vocational education arising from the Government Skills Plan.

The risk is mitigated in a number of ways:

- By ensuring the College is rigorous in delivering high quality education and training.
- Considerable focus and investment is placed on maintaining and managing key relationships with the funding bodies.
- Ensuring the College is focussed on those priorities which will continue to benefit from public funding.
- Regular dialogue with the Funding Agencies and the Local Authority.
- The increased focus on growth in higher education student numbers.

### 2 Increase student numbers

The College is small for the sector, so it is crucial to maintain current student numbers but also to endeavor to increase these where possible. This will help to mitigate the changes in funding but also to develop and invest in the future and increase educational opportunities within Herefordshire. The College is particularly focused on increasing its HE student numbers as part of its strategic plan.

The cap on HE student recruitment – the Student Number Control(SNC) was removed in 2015-16. The removal of the cap means that HE providers can increase the number of students they recruit. This makes it easier for the College to increase its numbers as part of its strategic plan, but also allows other HE providers to expand their student numbers. This change makes the HE sector more competitive as a consequence and though it is an opportunity it is also a significant risk.

The College is also aware that the there is a demographic decline in HE student numbers and that Brexit may impact the number of EU students coming to the UK to study. This could further reduce the overall student pool from which to recruit from making the sector even more competitive.

### 3 Maintenance of adequate funding of pension liabilities

The financial statements report the share of the Local Government Pension Scheme deficit on the College's balance sheet in line with the requirements of FRS 102.

The risk is mitigated by an agreed deficit recovery plan with Worcestershire County Council Local Government Pension Scheme.

### 4 Failure to maintain financial viability of the College

The College's current financial health grade is classified as "Outstanding". This is largely the consequence of a strong balance sheet with a high cash balance, no gearing, and a large surplus when measured using EBITDA. Notwithstanding that, the continuing challenge to the College's financial position remains the constraint on further education funding arising from the ongoing cuts in public sector spending whilst maintaining student experience, as well as an increasingly competitive higher education sector. This risk can be mitigated in a number of ways:

- By rigorous budget setting procedures and sensitivity analysis
- Regular in year budget monitoring
- Robust financial controls
- Exploring ongoing procurement efficiencies

### **Stakeholder Relationships**

In line with other Colleges and with universities, Hereford College of Arts has many stakeholders. These include:

- Students;
- Education sector funding bodies;
- FE Commissioner;
- Staff;
- · Local employers (with specific links);
- Local authorities;
- Local Enterprise Partnerships(LEPs);
- The local community;
- Other FE institutions;
- Trade unions;
- Professional bodies.

The College recognises the importance of these relationships and engages in regular communication with them through the College website and by meetings.

### **Equality**

The College is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, gender, sexual orientation, disability, religion or belief and age. We strive vigorously to remove conditions which place people at a disadvantage and we will actively combat bigotry. This policy is resourced, implemented and monitored on a planned basis. The College's Single Equality Scheme is published on the College's intranet site. The College publishes an Annual Equality Report to ensure compliance with all relevant equality legislation including the Equality Act 2010.

The College considers all employment applications from disabled persons, bearing in mind the aptitudes of the individuals concerned, and guarantees an interview to any disabled applicant who meets the essential criteria for the post. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues. The College's policy is to provide training, career development and opportunities for promotion which, as far as possible, provide identical opportunities to those of non-disabled employees.

### **Disability statement**

The College seeks to achieve the objectives set down in the Equality Act 2010:

- a) As part of its accommodation strategy, the College updated its access audit and the results of this formed the basis of funding capital projects aimed at improving access.
- b) The College will provide information, advice and arrange support where necessary for students with disabilities.
- c) There is a list of specialist equipment, including assistive technology, which the College can make available for use by students.
- d) The admissions policy for all students. Appeals against a decision not to offer a place are dealt with under the complaints policy.

- e) The College has made a significant investment in the appointment of specialist lecturers to support students with learning difficulties and/or disabilities who can provide a variety of support for learning. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities.
- f) Counselling and welfare services are described on the College student intranet along with the with the Complaints and Disciplinary Procedure.

### Disclosure of information to auditors

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the College's auditors are aware of that information.

**Signed on behalf of the Corporation:** 

18<sup>th</sup> December 2017

Mervyn Jones

**Chair of the Corporation** 

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure. This statement covers the period from 1<sup>st</sup> August 2016 to 31<sup>st</sup> July 2017 and up to the date of approval of the annual report and financial statements.

The College endeavours to conduct its business:

- in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- in accordance with the guidance to colleges from the Association of Colleges in The Code of Good Governance for English Colleges ("the Code"); and
- having due regard to the UK Corporate Governance Code 2016 insofar as it is applicable to the further education sector.

The College is committed to exhibiting best practice in all aspects of corporate governance and in particular the College has adopted and complied with the Code. We have not adopted and therefore do not apply the UK Corporate Governance Code. However, we have reported on our Corporate Governance arrangements by drawing upon best practice available, including those aspects of the UK Corporate Governance Code we consider to be relevant to the further education sector and best practice.

In the opinion of the Governors, the College complies with all the provisions of the Code and it has complied throughout the year ended 31 July 2017. The Corporation recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times. In carrying out its responsibilities, it takes full account of The Code of Good Governance for English Colleges issued by the Association of Colleges in March 2015, which it formally adopted on 13 July 2015.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Governors, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission's guidance on public benefit and that the required statements appear elsewhere in these financial statements.

### The Corporation

The composition of the Corporation is set out on pages 15 and 16. It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the College, together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel related matters such as health and safety and environmental issues. The Corporation meets at least once each term.

The Corporation conducts its business through a number of Committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Finance & General Purposes(F&GP), Search and Governance(S&G), Academic Quality and Standards(AQ&S) and Audit. Full minutes of all Corporation meetings, except those deemed to be confidential by the Corporation, are available on the College website (www.hca.ac.uk), or from the Clerk to the Corporation at:

Hereford College of Arts, Folly Lane, Hereford HR1 1LT.

The Clerk to the Corporation maintains a register of financial and personal interests of the Governors, which is available for inspection at the above address.

All Governors are able to take independent professional advice in furtherance of their duties at the College's expense, and have access to the Clerk of the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to Governors in a timely manner, prior to Board meetings. Briefings are provided on an ad-hoc briefings basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair of the Corporation and the Accounting Officer (Principal) are separate.

### Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search and Governance Committee comprising the Accounting Officer (Principal), the Chair of the Corporation and four other members, which is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required. Members of the Corporation are appointed for a term not exceeding four years, upon which they may be re-elected.

### **Remuneration Committee**

The remit of the remuneration committee has been merged with the College's Finance and General Purposes(F&GP) Committee since June 2003. Throughout the year ended 31<sup>st</sup> July 2017, the F&GP Committee comprised a minimum of 4 members. The Committee's responsibilities are to make recommendations to the Corporation on the remuneration and benefits of the Accounting Officer (Principal) and other senior post-holders. Details of remuneration of these post-holders for the year ended 31<sup>st</sup> July 2017 are set out in note 6 of the financial statements.

### **Audit Committee**

The Audit Committee comprises at least five members of the Corporation (excluding the Accounting Officer (Principal) and Chair) and operates in accordance with written terms of reference approved by the Corporation. Its purpose is to advise the Corporation on the adequacy and effectiveness of the College's systems of internal control and its arrangements for risk management, control and governance processes.

The Audit Committee meets on a termly basis, and provides a forum for reporting by the College's internal and external (financial statements and regularity) auditors who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the funding bodies as they affect the College's business.

The College's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management are responsible for the implementation of agreed audit recommendations and internal audit undertake periodic follow-up reviews to ensure that recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, external (regularity and financial statements) auditors, and their remuneration for both audit and non-audit work as well as reporting annually to the Corporation.

Membership of the Corporation See over page.

Members: The members who served the Corporation during the year and up to the date of signature of this report were as follows:-

Name	Date of First Appointment	Date of Resignation	End of Current Term	Committees Served during the year ended 31" July 2017	Attendance percentage*
Nancy Albert	24.03.11	09.11.16	31.08.19	5&G	%0
Professor Robin Baker	24.04.17		31.08.21	F&GP	100%
Lynn Forrester-Walker	20.10.11	3	31.08.19	F&GP	80%
Dr. Elizabeth Halford	17.10.16	66	31.08.20	AQ&S, Audit	100%
Professor Daniel Howard (Chair – until 31.08.17)	01.09.13	31.08.17	31.08.17	F&GP, S&G	80%
Mervyn Jones (Chair from 01.09.17)	14.07.16		31.08.20	F&GP, S&G	100%
Alison McLean (Vice Chair)	21.10.10		31.08.18	Audit, S&G	100%
Anthony Murphy	24.05.12	31.08.16	31.08.19	Audit	N/A
Kate Murrie	24.05.12	01.12.16	31.08.19	AQ&S	100%
Timothy Newsholme	20,03.14		30.03.18	AQ&S, S&G	100%
John Nicol	01.01.13		31.08.20	AQ&S	80%
Scott Rolfe	24.05.12		31.08.19	F&GP	40%
John M. Rookes	24.03.11		31.08.19	Audit, AQ&S	80%
Kay Sandford-Beal	13.12.16		31.08.20	F&GP	%29
Katie Seekings	14.12.15		31.08.19	Audit, S&G	80%
Oliver Tomlinson	17.10.16		31.08.20	AQ&S	%08
Staff Wember					
Neil Hadfield	21.10.10		20.10.18		100%
Wendy Tolley	22.03.12		21.03.20		40%
Student Wember					
Rachel Alferoff	25.04.16	31.07.17	31.08.17		20%
Mairead McVeigh	24.04.17		31.07.18		33%

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Principal and Chief Executive					
Abigail Appleton	22.10.15		Ex-officio	AQ&S, F&GP, S&G	100%
		-			
Co-opted Member				E	
Committee Only					
Graham Briscoe	20.10.11		31.08.19	Audit	100%
Xaviere Hughes	20.10.14	31.08.16	31.08.16	AQ&S	N/A
Kate Murrie	01.12.16		31.08.20	AQ&S	%09
Independent Clerk					
Linda Watkins	01.10.97		On leaving		N/A

Key to Committees

'AQ&S' – Academic Quality & Standards Committee 'F&GP' – Finance & General Purposes Committee. 'S&G' – Search & Governance Committee.

\*Attendance Percentage relates to Governing Body meetings only, with the exception of Co-opted members where attendance relates to the Committee they are on.

### **Internal Control**

### **Scope of Responsibility**

The Corporation is ultimately responsible for the College's system of internal control, and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk to business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated day to day responsibility to the Accounting Officer (Principal), for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which she is personally responsible, in accordance with the responsibilities assigned to her in the Funding Memorandum between Hereford College of Arts and the funding bodies. She is also responsible for reporting to the Corporation any significant weaknesses or breakdowns in internal financial control.

### Purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Coilege policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The system of internal control has been in place in Hereford College of Arts for the year ended 31st July 2017 and up to the date of approval of the annual report and accounts.

### Capacity to handle risk

The Corporation has reviewed the key risks to which the College is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ended 31<sup>st</sup> July 2017 and up to the date of approval of the Annual Report and Accounts. The process is regularly reviewed by the Corporation.

### The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:-

- comprehensive budgeting systems with an annual budget which is reviewed and agreed by the Corporation
- regular reviews by the Corporation of periodic and annual financial reports which indicate financial performance against forecasts
- setting targets to measure financial and other performance
- clearly defined capital investment control guidelines
- the adoption of formal project management disciplines where appropriate

Hereford College of Arts has an internal audit service, which is required to operate in accordance with the requirements of the EFA's and SFA's Joint Audit Code of Practice. The work of the internal

audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the Corporation on the recommendation of the Audit Committee. At least annually, the Head of Internal Audit (HIA) provides the Corporation with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of risk management, controls and governance processes.

### **Review of effectiveness**

As Accounting Officer (Principal), the Principal has responsibility for reviewing the effectiveness of the system of internal control. Her review of the system of internal control is informed by:

- The work of the internal auditors
- The work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework
- Comments made by the College's financial statements auditors, the regularity auditors and any government appointed funding auditors in their management letters and other reports.

The Accounting Officer (Principal) has been advised on the implications of the result of her review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor, and a plan to address weaknesses and ensure continuous improvement of the systems in place.

The Senior Management Team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The Senior Management Team and the Audit Committee also receive regular reports from internal audit which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the Senior Management Team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its December 2017 meeting, the Corporation carried out the annual assessment for the year ended 31<sup>st</sup> July 2017 by considering documentation from the Senior Management Team and internal audit, and taking account of events since 31<sup>st</sup> July 2017.

Based on the advice of the Audit Committee and the Accounting Officer (Principal), the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for "the effective and efficient use of resources, the solvency of the institution and the safeguarding of their assets".

### **Going concern**

After making appropriate enquiries, the Corporation considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

Approved by order of the members of the Corporation on 18<sup>th</sup> December 2017 and signed on its behalf by:

Ablgail Appleton
Accounting Officer (Principal)

the

Corporation

### Statement of Responsibilities of the Members of the Corporation

The members of the Corporation are required to present audited financial statements for each financial year.

Within the terms and conditions of the Funding Agreement between the ESFA, the Corporation, through its Accounting Officer, is required to prepare financial statements for each financial year in accordance with the 2015 Statement of Recommended Practice — Accounting for Further and Higher Education and with the College Accounts Direction for 2016 to 2017 issued by the ESFA, and which give a true and fair view of the state of affairs of the College and the result for the year.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

The Corporation is required to prepare a Members Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the College.

The Corporation is responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the College, and which enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation and other relevant accounting standards. It is responsible for taking steps that are reasonably open to it in order to safeguard the assets of the College and to prevent and detect fraud and other irregularities.

The maintenance and integrity of the College website is the responsibility of the Corporation of the College; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition they are responsible for ensuring that funds from the ESFA are used only in accordance with the Funding Agreement with the ESFA and any other conditions that may be prescribed from time to time. Members of the Corporations must ensure that there are appropriate financial and management controls in place in order to safeguard public and other funds to ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the College's resources and expenditure, so that the benefits that should be derived from the application of public funds from the ESFA are not put at risk.

Approved by order of the members of the Corporation on 18<sup>th</sup> December 2017 and signed on its behalf by:

Chair of the Corporation

# The Corporation's statement on the College's Regularity, Propriety and Compliance with Funding Body Terms and Conditions of Funding

The Corporation has considered its responsibility to notify the Education and Skills Funding Agency(ESFA) of material irregularity, impropriety and non-compliance with terms of conditions of funding under the College's Funding Memorandum. As part of its consideration, the Corporation has due regard to the requirements of the Funding Memorandum.

We confirm, on behalf of the Corporation, that after due enquiry, and to the best of our knowledge, the Corporation believes it is able to identify any material irregular or improper use of funds by the College, or material non-compliance with the terms and conditions of funding under the College's Funding Memorandum.

We confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the ESFA.

**Abigail Appleton** 

**Accounting Officer (Principal)** 

Mervyn Jones

**Chair of the Corporation** 

Date: 18<sup>th</sup> December 2017

### Independent auditor's report to the members of Hereford College of Arts

### **Opinion**

We have audited the financial statements of Hereford College of Arts ("the College") for the year ended 31 July 2017 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

give a true and fair view of the state of the College's affairs as at 31 July 2017 and of the College's surplus of income over expenditure for the year then ended;

have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

the Corporation's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or

the Corporation have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the College's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The Corporation are responsible for the other information. The other information comprises the information included in the strategic report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are

required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we

independent auditor's report to the members of Hereford College of Arts conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Post 16 Audit Code of Practice issued by the Education and Skills Funding Agency requires us to report to you if, in our opinion:

adequate accounting records have not been kept; or

the financial statements are not in agreement with the accounting records and returns; or the information given in the report of the Members of the Corporation, including the operating and financial review and statement of corporate governance, is inconsistent with the financial statements; and

we have not received all the information and explanations we require for our audit.

### **Responsibilities of Members of the Corporation**

As explained more fully in the Statement of Responsibilities of the Member of the Corporation set out on page 20, the Corporation are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the Corporation determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Corporation are responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporation intend to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. This report is made solely to the Corporation as a body, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the Corporation those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the College and the Corporation, as a body, for our audit work, for this report, or for the opinions we have formed.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

# Independent auditor's report to the members of Hereford College of Arts

**Mazars LLP** 

**Chartered Accountants and Statutory Auditor** 

90 Victoria Street, Bristol, BS1 6DP

Minus Up-

Date: 18/12/17

# Independent Reporting Accountant's Report on Regularity to the Corporation of Hereford College of Arts ("the Corporation") and the Secretary of State for Education acting through the Education and Skills Funding Agency

In accordance with the terms of our engagement letter and further to the requirements of the financial memorandum with Skills Funding Agency, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest that in all material respects the expenditure disbursed and income received by Hereford College of Arts during the period 1 August 2016 to 31 July 2017 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Joint Audit Code of Practice issued jointly by Skills Funding Agency and Education Funding Agency. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record (ILR) returns, for which Skills Funding Agency has other assurance arrangements in place.

This report is made solely to the Corporation of Hereford College of Arts and the Skills Funding Agency in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Corporation of Hereford College of Arts and the Skills Funding Agency those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation of Hereford College of Arts and the Skills Funding Agency for our work, for this report, or for the conclusion we have formed.

### Respective responsibilities of Hereford College of Arts and the reporting accountant

The Corporation of Hereford College of Arts is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Joint Audit Code of Practice. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2016 to 31 July 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **Approach**

We conducted our engagement in accordance with the Joint Audit Code of Practice issued jointly by the Skills Funding Agency and Education Funding Agency. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all

# Independent Reporting Accountant's Report on Regularity to the Corporation of Hereford College of Arts ("the Corporation") and the Secretary of State for Education acting through the Education and Skills Funding Agency

significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the College's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Reviewed the statement on the College's regularity, propriety and compliance with funding body terms and conditions of funding;
- Reviewed the College's completed self-assessment questionnaire on regularity;
- Read the financial memorandum with the SFA;
- Tested a sample of expenditure disbursed and income received to consider whether they
  have been applied to purposes intended by Parliament and in accordance with funding
  agreements where relevant;
- Obtained the policy for personal gifts and/or hospitality;
- Obtained the register of personal interests;
- Obtained the financial regulations/financial procedures; and
- Obtained the College's whistleblowing policy.

### Conclusion

Except for the above, in the course of our work nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 August 2016 to 31 July 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Signed:

Mazars LLP

90 Victoria Street

Bristol BS1 6DP

Date: 18/12/17

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# **Statement of Comprehensive Income**

Funding body grants	INCOME	Notes	2017 £'000	Restated 2016 £'000
Tuition fees and education contracts   3   3,326   3,065     Other income   4   91   108     Investment income   5   -   5     Total Income   5   -   5     EXPENDITURE	Funding body grants	2	2.377	2.443
Other income Investment income         4         91         108 Investment income           Total Income         5         -         5           EXPENDITURE         5,794         5,621           EXPENDITURE         5,794         5,621           Staff costs         6         3,587         3,513           Other operating expenses         7         1,627         1,576           Depreciation         10         441         428           Interest and other finance costs         9         45         40           5,700         5,557           Surplus / (Deficit) before other gains and losses         94         64           Loss on disposal of assets         -         -           Surplus / (Deficit) before tax         94         64           Taxation         8         -         -           Surplus / (Deficit) for the year         94         64           Actuarial gain/(loss) in respect of pension scheme         24         318         (529)           Total Comprehensive Income for the year         412         (465)           Represented by:         -         -         -           Restricted comprehensive income         -         -         -			-	
S,794   5,621	Other income	4	•	•
Staff costs   6   3,587   3,513	Investment income	5	*	5
Staff costs       6       3,587       3,513         Other operating expenses       7       1,627       1,576         Depreciation       10       441       428         Interest and other finance costs       9       45       40         5,700       5,557         Surplus / (Deficit) before other gains and losses       94       64         Loss on disposal of assets       -       -         Surplus / (Deficit) before tax       94       64         Taxation       8       -       -         Surplus / (Deficit) for the year       94       64         Actuarial gain/(loss) in respect of pension scheme       24       318       (529)         Total Comprehensive Income for the year       412       (465)         Represented by:       2017       2016       £'000       £'000         Restricted comprehensive income       -       -       -       -         Unrestricted comprehensive income       412       (465)	Total Income		5,794	5,621
Other operating expenses       7       1,627       1,576         Depreciation       10       441       428         Interest and other finance costs       9       45       40         5,700       5,557         Surplus / (Deficit) before other gains and losses       94       64         Loss on disposal of assets       -       -         Surplus / (Deficit) before tax       94       64         Taxation       8       -       -         Surplus / (Deficit) for the year       94       64         Actuarial gain/(loss) in respect of pension scheme       24       318       (529)         Total Comprehensive income for the year       412       (465)         Represented by:       2017       2016       £'000       £'000         Restricted comprehensive income       -       -       -       -         Unrestricted comprehensive income       412       (465)       -	EXPENDITURE			
Other operating expenses         7         1,627         1,576           Depreciation         10         441         428           Interest and other finance costs         9         45         40           5,700         5,557           Surplus / (Deficit) before other gains and losses         94         64           Loss on disposal of assets         -         -           Surplus / (Deficit) before tax         94         64           Taxation         8         -         -           Surplus / (Deficit) for the year         94         64           Actuarial gain/(loss) in respect of pension scheme         24         318         (529)           Total Comprehensive income for the year         412         (465)           Represented by:         -         -         -           Restricted comprehensive income         -         -         -           Unrestricted comprehensive income         412         (465)	Staff costs	6	3,587	3,513
Interest and other finance costs  9 45 40 5,700 5,557  Surplus / (Deficit) before other gains and losses 94 64  Loss on disposal of assets	Other operating expenses	7	-	-
Surplus / (Deficit) before other gains and losses  94 64 Loss on disposal of assets	•	10	441	428
Surplus / (Deficit) before other gains and losses  Loss on disposal of assets  - Surplus / (Deficit) before tax  94 64  Taxation  8 - Surplus / (Deficit) for the year  94 64  Actuarial gain/(loss) in respect of pension scheme  24 318 (529)  Total Comprehensive Income for the year  2017 £'000 £'000  Represented by: Restricted comprehensive income  Unrestricted comprehensive income  412 (465)	Interest and other finance costs	9	45	40
Loss on disposal of assets  Surplus / (Deficit) before tax  94 64  Taxation 8 - Surplus / (Deficit) for the year 94 64  Actuarial gain/(loss) in respect of pension scheme 24 318 (529)  Total Comprehensive Income for the year  2017 £'000 £'000  Represented by: Restricted comprehensive income Unrestricted comprehensive income 412 (465)			5,700	5,557
Surplus / (Deficit) before tax  94 64  Taxation 8 - Surplus / (Deficit) for the year 94 64  Actuarial gain/(loss) in respect of pension scheme 24 318 (529)  Total Comprehensive Income for the year  2017 £'000 £'000  Represented by: Restricted comprehensive income Unrestricted comprehensive income 412 (465)	Surplus / (Deficit) before other gains and losses		94	64
Taxation 8 Surplus / (Deficit) for the year 94 64  Actuarial gain/(loss) in respect of pension scheme 24 318 (529)  Total Comprehensive Income for the year 412 (465)  Represented by: Restricted comprehensive income	Loss on disposal of assets			
Surplus / (Deficit) for the year  Actuarial gain/(loss) in respect of pension scheme  24  318  (529)  Total Comprehensive Income for the year  2017 £'000 £'000  Represented by:  Restricted comprehensive income Unrestricted comprehensive income 412  (465)	Surplus / (Deficit) before tax		94	64
Actuarial gain/(loss) in respect of pension scheme 24 318 (529)  Total Comprehensive Income for the year 412 (465)  2017 2016 £'000 £'000  Represented by: Restricted comprehensive income	Taxation	8	=	•
Total Comprehensive Income for the year  2017 £'000  Represented by: Restricted comprehensive income Unrestricted comprehensive income 412 (465)	Surplus / (Deficit) for the year		94	64
2017 2016 £'000 £'000  Represented by: Restricted comprehensive income Unrestricted comprehensive income 412 (465)	Actuarial gain/(loss) in respect of pension scheme	24	318	(529)
Represented by: Restricted comprehensive income Unrestricted comprehensive income 412 (465)	Total Comprehensive Income for the year		412	(465)
Restricted comprehensive income Unrestricted comprehensive income 412 (465)	Represented by:			
Unrestricted comprehensive income 412 (465)	-		=	
	-		412	(465)

Note: For 2016 £40,000 of net interest costs attributable to the pension scheme have been reclassified from "Staff costs" to "Interest and other finance costs". All schedules and notes affected by this change have been headed as "Restated".

# **Statement of Changes in Reserves**

	Income & Expenditure Account £'000	Revaluation Reserve £'000	Total £'000
Balance at 1 <sup>st</sup> August 2015	3,021	1,201	4,222
Surplus / (Deficit) from the Income & Expenditure account	64	640	64
Other comprehensive income	(529)		(529)
Transfers between Revaluation and Income & Expenditure account	17	(17)	12
Total comprehensive income for the year	(448)	(17)	(465)
Balance at 31 <sup>st</sup> July 2016	2,573	1,184	3,757
Surplus / (Deficit) from the Income & Expenditure account	94	-	94
Other comprehensive income	318	-	318
Transfers between Revaluation and Income & Expenditure account	18	(18)	-
Total comprehensive income for the year	430	(18)	412
Balance at 31 <sup>st</sup> July 2017	3,003	1,166	4,169

### **Balance Sheet as at 31 July 2017**

	<u>Notes</u>	2017 £'000	2016 £'000
Non Current assets			_ 333
Tangible fixed assets	10	4,445	4,690
		4,445	4,690
Current assets			
Stocks	12	12	11
Debtors	13	212	135
Cash at bank and in hand	17	2,434	2,151
Total Current assets		2,658	2,297
Less: Creditors			
- amounts falling due within one year	14	(836)	(902)
Net current assets		1,822	1,395
Tabel passes less surrous Val-Met			
Total assets less current liabilities		6,267	6,085
Creditors			
- amounts falling due after more than one year	15	(483)	(541)
Provisions			
Defined benefit obligation	16/24	(1,617)	(1,786)
Total Net Assets		4 167	2.750
1.0501 1421 <b>193019</b>		4,167	3,758
Unrestricted Reserves			
Income & expenditure account		3,003	2,573
Revaluation reserve		1,166	1,184
Total Unrestricted Reserves		4,169	3,757

The financial statements on pages 27 to 51 were approved and authorised by the Corporation on 18<sup>th</sup> December 2017 and were signed on its behalf on that date by:

Abigail Appleton: (...) Accounting Officer (Principal)

# **Statement of Cashflows**

	2017 £′000	Restated 2016 £'000
Cashflow from operating activities:		
Surplus / (Deficit) for the year	94	64
	94	64
Adjustment for non-cash items:		
Depreciation	441	428
(Increase) / decrease in stocks	(1)	-
(Increase) / decrease in debtors	(77)	8
(Decrease)/ increase in creditors due within one year	(66)	53
(Decrease) in creditors due after one year	(58)	(68)
Increase / (decrease) in provisions	-	2.00
Pension costs less contributions payable	101	72
Taxation	-	12
Adjustment for investing or financing activities:		
Investment income	-	(5)
Interest/finance costs payable	45	40
Taxation paid		-
Loss on sale of fixed assets	•	-
Net cashflow from operating activities	479	592
Cashflows from investing activities		
Investment income	જ	5
Payments made to acquire fixed assets	(196)	(182)
	(196)	(177)
Cashflows from financing activities Interest paid		0.00
Interest element of finance lease rental payments	19	-
interest element of infance leade remail payments	4	130
Increase in cash and cash equivalents	283	415
	2017	2016
	£'000	£'000
Cash and cash equivalents at the beginning of the year	2,151	1,736
Cash and cash equivalents at the end of the year	2,434	2,151
	283	415

### 1. STATEMENT OF ACCOUNTING POLICIES:

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

### **Basis of Preparation**

These financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2015 (the 2015 FE HE SORP), the College Accounts Direction for 2016 to 2017 and in accordance with the Financial Reporting Standard 102 — "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

### **Basis of Accounting**

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

### **Going Concern**

The activities of the College, together with factors likely to affect its future development and performance are set out in the Members Report. The financial position of the College, its cashflow, liquidity and borrowings are described in the financial statements and accompanying notes.

The College has no loans or overdrafts.

The College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its financial statements.

### **Recognition of Income**

### Revenue grant funding

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved. Any under or over achievement for the Adult Education Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the funding body following the year end, and the results of any funding audits. 16-18 learner-responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments.

The recurrent grant from HEFCE represents the funding allocations attributable to the current

financial year and is credited direct to the Statement of Comprehensive Income.

Where part of a government grant is deferred, the deferred element is recognized as deferred income within creditors and allocated between creditors due within one year and creditors due after more than one year as appropriate.

Grants (including research grants) from non-government sources are recognised in income when the College is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

### Capital grant funding

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual model as permitted by FRS 102. Other, non-governmental, capital grants are recognised in income when the College is entitled to the funds subject to any performance related conditions being met. Income received in advance of performance related conditions being met is recognized as deferred income within creditors on the Balance Sheet and released to income as conditions are met.

### Fee income

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

### Investment income

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

### Agency arrangements

The College acts as an agent in the collection and payment of certain discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

### **Accounting for post-employment benefits**

Post-employment benefits to employees of the College are principally provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit plans, which are externally funded and contracted out of the State Second Pension.

### Teachers' Pension Scheme (TPS)

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method.

The TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

Worcestershire County Council Local Government Pension Scheme (LGPS)

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS

liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the Interest income on the scheme assets and the actual return on the scheme assets is recognised in interest and other finance costs.

Actuarial gains and losses are recognised immediately in actuarial gains and losses.

### **Short term Employment benefits**

Short term employment benefits such as salaries and compensated absences (holiday pay) are recognized as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the college expects to pay as a result of the unused entitlement.

### Non-Current Assets - Tangible Fixed Assets

Tangible fixed assets are stated at cost or deemed cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the 2015 FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Where parts of a fixed asset have different useful lives, they are accounted for as separate items of fixed assets.

### **Land & Buildings**

Land and buildings inherited from the local education authority are stated in the balance sheet at valuation on the basis of depreciated replacement cost as the open market value for existing use is not readily obtainable. The associated credit is included in the revaluation reserve. The difference between depreciation charged on the historic cost of assets and the actual charge for the year calculated on the revalued amount is released to the income and expenditure account reserve on an annual basis.

Freehold land is not depreciated as it is considered to have an infinite useful life.

Freehold buildings are depreciated over their expected useful economic life to the College of between 15 and 40 years. The College has a policy of depreciating major adaptations to buildings over the period of their useful economic life.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

On adoption of FRS 102, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1996, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase, it is charged to the income and expenditure account in the period in which it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

### Assets under construction

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to 31 July. They are not depreciated until they are brought into use.

### **Equipment**

Equipment costing less than £1,000 or with an expected life of twelve months or less is recognised as expenditure in the period of acquisition. All other equipment is capitalised at cost.

All equipment is generally depreciated on a straight line basis over its remaining useful economic life of between 3 and 10 years.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Comprehensive income and Expenditure.

### Leased assets

Costs in respect of operating leases are charged on a straight-line basis over the lease term to the Statement of Comprehensive Income and Expenditure. Any lease premiums or incentives relating to leases signed after 1<sup>st</sup> August 2014 are spread over the minimum lease term. The College has taken advantage of the transitional exemptions in FRS 102 and has retained the policy of spreading lease premiums and incentives to the date of the first market rent review for leases signed before 1<sup>st</sup> August 2014.

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as an obligation under finance leases. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

### Cash and cash equivalents

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

### **Stocks**

The only stocks held at the end of 2016/17 were stocks from the library shop. Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective costs.

### **Foreign Currency Translations**

Transactions denominated in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the financial period with all resulting exchange differences being taken to income in the period in which they arise.

### **Taxation**

The College is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010, and therefore meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College is not registered for Value Added Tax and receives no major exemption in respect of VAT, with only a few items being exempt by virtue of its charitable status. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

### Provisions and contingent liabilities

### Provisions are recognized

- when the College has a present legal or constructive obligation as a result of a past event
- it is probable that a transfer of economic benefit will be required to settle the obligation
- a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to

settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

The College currently has no provisions except for the obligations with regard to the Local Government Pension Scheme and no contingent liabilities.

### Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the College either as a lessor or a lessee are
  operating or finance leases. These decisions depend on an assessment of whether the risks
  and rewards of ownership have been transferred from the lessor to the lessee on a lease by
  lease basis.
- Determine whether there are indicators of impairment of the group's tangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

### Other key sources of estimation uncertainty

### Tangible fixed assets

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

### Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 July 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the

## **Hereford College of Arts**

## Notes to the Financial Statements for the year ended 31 July 2017

	2017	2016
	£'000	£'000
Recurrent grants		
Education and Skills Funding Agency - adult	86	137
Education and Skills Funding Agency - 16-18	1,934	2,048
Higher Education Funding Council	266	169
Release of deferred capital grant	91	89
Other		9
	2,377	2,443
	2017 £'000	2016 £'000
3. Tuition Fees and Education Contracts		
Further Education Fees students	159	167
MINIO ENGOLUCII I CCS SCHOCILS		107
High Needs Income	12	11
High Needs Income		
	12	11
High Needs Income Advanced Learning Loans	12 147	11 95
High Needs Income Advanced Learning Loans UK Higher Education Students	12 147 160	11 95 106
High Needs Income Advanced Learning Loans UK Higher Education Students UK Higher Education Loans	12 147 160 2,795	11 95 106 2,645

4. Other Income			
	2017	2016	
	£'000	£'000	
Other Income Generating Departments	24	26	
Other income	67	82	
	91	108	

5.	Investment income and interest		
		2017	2016
		£'000	£'000
Bank	interest receivable		5
		-	5

### 6. Staff Costs

The average number of persons (including key management personnel) employed by the College during the year, expressed as full-time equivalents (fte), was:-

	2017	2016
	fte's	fte's
Teaching staff	62	64
Non teaching staff	48	50
-	110	114

Staff costs for the above persons:	2017 £'000	Restated 2016 £'000
Wages & salaries	2,861	2,875
Social security costs	203	172
Pension costs	401	370
Pension FRS 102 cost	101	72
Other	-	5
	3,566	3,494
External employees		-
	3,566	3,494
Exceptional restructuring costs	21	19
Total staff costs	3,587	3,513

### Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling activities of the college and are represented by the Accounting Officer (Principal) and holders of other senior posts whom the Corporation have selected for the purposes of the Articles of Government of the College. Decisions relating to such appointments are made by the Governors.

No compensation has been paid to key management personnel for loss of office.

### Emoluments of key management personnel, Accounting Officer and other higher paid staff

	2017	2016
The number of key management personnel including the Accounting Officer (Principal) was	3	3

The number of key management personnel and other staff who received emoluments, excluding pension contributions, but including benefits in kind, in the following ranges were:-

	Key management personnel		Othe	r staff
	2017	2016	2017	2016
	No.	No.	No.	No.
£0 - £10,000	-	1	N/A	N/A
£10,001 - £20,000	-	161	N/A	N/A
£20,001 - £30,000	-	129	N/A	N/A
£50,001 - £60,000	1	1	N/A	N/A
£60,001 - £70,000	1	1	27	èm
£70,001 - £80,000	-	TET	2	=
£80,001 - £90,000	~	1	*:	
£90,001-	1	-		8
£100,000				
	3	4	•	-

Key management personnel compensation is made up as follows:	2017 £'000	2016 £'000
Salary – gross of salary sacrifice and waived emoluments	217	207
Employers National Insurance	27	23
Employers Pension contributions	31	28
Benefits in Kind (Relocation expenses)	*	5
Total key management personnel compensation	275	263

There were no amounts due to key management personnel that were waived during the year, nor any salary sacrifice arrangements in place.

The above emoluments include amounts payable to the Accounting Officer (Principal) (who is also the highest paid officer) of:

	2017	2016	2016
	£'000	£'000	£'000
Salary	100	78	7
Employers' Pension contributions	13	10	1
Benefits in Kind (Relocation expenses)	-	5	
Total emoluments	113	93	8

Richard Heatly retired as Principal on 31<sup>st</sup> August 2016. The emoluments for that position are shown separately from those of Abigail Appleton, who became Principal on the 22<sup>nd</sup> October 2016.

Employer pension contributions in respect of the Accounting Officer (Principal) and key management personnel are paid at the same rate as for other employees. No compensation for loss of office was paid to key management personnel.

With the exception of the Accounting Officer (Principal) and two Staff Governors, the members of

the Corporation do not receive any payment from the College other than the reimbursement of travel and subsistence expenses incurred in the course of their duties. There were no benefits in kind given to any staff, other than the ones highlighted above.

### 7. Other Operating Expenses

	2017	2016
	£'000	£'000
Teaching Departments	348	308
Teaching Support Services	237	240
Other Support Services	13	14
Administration and Central Services	431	419
General Education	55	54
Premises Costs	346	353
Planned Maintenance	70	63
Bursary Payments to HE Students	107	107
Other Expenses	20	18
	1,627	1,576
Other operating expenses include:		
Auditors' remuneration included above		

15

10

194

16 10

180

### 8. Taxation

**Internal Audit** 

**Financial Statement Audit** 

**Operating lease costs** 

The members do not believe that the College was liable for any corporation tax arising out of its activities during either year.

### 9. Interest and other finance costs

		Restated
	2017	2016
	£'000	£'000
Pension finance costs	45	40
	45	40

### 10. Tangible Fixed Assets

	Freehold £000	New buildings and property improvements £000	Equipment & Vehicles £000	Total £000
Costs or valuation				
At 1st August 2016	1,595	5,274	1,379	8,248
Additions Disposals	-	96	100	196
At 31st July 2017	1,595	5,370	1.479	8,444
Depreciation At 1 <sup>st</sup> August 2016	412	2,033	1,113	3,558
Charge for year	18	270	153	441
Elimination - disposals	-	30	*	-
At 31st July 2017	430	2,303	1,266	3,999
Net Book Value at				
31 <sup>st</sup> July 2017	1,165	3,067	213	4,445
Net Book Value at 31 <sup>st</sup> July 2016	1,183	3,241	266	4,690

Inherited land and buildings were valued for the 1994 financial statements at depreciated replacement cost by Hereford and Worcester County Council. No revaluation has taken place since then. If inherited land and buildings had not been valued on incorporation, they would have been included in the accounts at a historic value of zero.

During the year, an exercise was conducted to identify obsolete equipment assets and write them out of the accounts, together with related depreciation.

### 11. Investments

Cash was held at HSBC. There were no investments in any other institutions during the year.

12.	Stocks

	2017	2016
	£'000	£'000
Arts supplies held by College Shop	12	11
	12	11

### 13. Debtors: amounts falling due with one year

	2017	2016
	£'000	£'000
Trade debtors	10	7
Prepayments and accrued income	202	128
	212	135

### 14. Creditors: amounts falling due within one year

	2017	2016
	£'000	£'000
Trade creditors	65	147
Other taxation, social security and pensions	58	106
Accruals and other creditors	363	317
Accruals – employee annual leave	136	136
Grants received in advance	132	109
Deferred income – government capital grants	82	86
	836	902

### 15. Creditors: amounts falling due after one year

	2017	2016
	£'000	£'000
Deferred income – government capital grants	483	541
	483	541

### 16. Provisions

	Defined Benefit	Total
	Obligation	
	£′000	£'000
At 1 August 2016	1,786	1,786
Expenditure in the period	(185)	(185)
Additions in the period	16	16
At 31 July 2017	1,617	1,617

Defined benefit obligations relate to the liabilities under the College's membership of the Local Government Pension Scheme. Further details are given in Note 24.

### 17. Cash and cash equivalents

	At 1 August 2016 £'000	Cashflows £'000	At 31 July 2017 £'000
Cash and cash equivalents	2,151	283	2,434
	2,151	283	2,434

### 18. Capital and other commitments

	2017	2016
	£'000	£'000
Commitment contracted for at 31 July	27	33
	27	33

### 19. Lease obligations

At 31 July the College had minimum lease payments under non-cancellable operating leases as follows:

	2017 £'000	2016 £'000
Land and building		
Not later than one year	175	175
Later than one year and not later than five years	700	700
Over five years	190	365
	1,065	1,240
Other		
Not later than one year	17	17
Later than one year and not later than five years	19	30
Over five years		-
,	36	47

The land and building lease commitment, relates to the College Road Campus. The other leases are for photocopiers, printers and franking machine.

### 20. Contingent liabilities

The College is not aware of any issues that could give rise to a contingent liability.

### 21. Learner Support Funds

	2017 £'000	2016 £'000
Balance held at 1 August	59	72
ESFA 16-19 Student Bursary Grant	44	49
ESFA Residential Grant	30	50
Advanced Learner Loans Bursary	7	6
Funding clawback	(35)	(44)
	105	133
Disbursed to Students	(55)	(69)
Administration Costs	(4)	(5)
Balance unspent as at 31 July, included in creditors	46	59

Funding body grants are available only for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Comprehensive Income.

### 22. Related Party Transactions (FRS 8)

Due to the nature of the College's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All such transactions are conducted at arms' length, in accordance with the College's financial regulations and normal procurement procedures.

The total travel expenses paid to or on behalf of the Governors during the year were £2k (2015/16 £1k). This represents travel and subsistence expenses and out of pocket expenses incurred in attending Governor meetings, college events, training courses and conferences.

No Governor has received any remuneration or waived payments from the College during the year (2015/16 none).

Transactions with the Funding Agencies are detailed in notes 2, 14 and 15.

### 23. Post Balance Sheet Events

There have been no events since the balance sheet date that would materially affect the results for the year.

### 24. Defined pension obligations

The College's employees belong to two principal post-employment benefit plans: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff, and the Worcestershire County Council Local Government Pension Scheme (LGPS) for non-teaching staff, which is administered by Worcestershire County Council. Both are multi-employer defined-benefit plans.

Total pension cost for the year		2017 £'000		Restated 2016 £'000
Teachers' Pension Scheme:				
- Employers' contributions		213		214
Local Government Pension Scheme:				
<ul> <li>Employer's contributions</li> </ul>	140		130	
<ul> <li>Employer's additional contribution</li> </ul>	48		26	
- FRS 102 (28) net service cost	101	_	72	
Charge to the Statement of Comprehensive Income		289		228
Total Pension Cost for the Year within staff cost	_	502		482

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31<sup>st</sup> March 2012 and the LGPS 31<sup>st</sup> March 2016.

There were no outstanding or prepaid contributions at the end of the financial year. For 2016/17 there was £47k payable to the schemes at 31st July 2017, which is included within creditors.

#### **Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

### The Teachers' Pension Budgeting and Valuation Account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act 1972 and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

#### Valuation of the Teachers' Pension Scheme

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education (the Department) on 9 June 2014. The key results of the valuation are:

- New employer contribution rates were set at 16.48% of pensionable pay (including administration fees of 0.08%);
- total scheme liabilities(pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191.5 billion, and notional assets(estimated future contributions together with the notional investments held at the valuation date) of £176.6 billion, giving a notional past service deficit of £14.9 billion;
- an employer cost cap of 10.9% of pensionable pay.
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

The new employer contribution rate for the TPS was implemented in September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:

https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx

### **Scheme Changes**

Following the Hutton report in March 2011 and the subsequent consultations with trade unions and other representative bodies on reform of the TPS, the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

Regulations giving effect to a reformed Teachers' Pension Scheme came into force on 1 April 2014 and the reformed scheme commenced on 1 April 2015.

The pension costs (Employers and Employees) paid to TPS in the year amounted to £321,000 (2015/16: £323,000).

### FRS 102 (28)

Under the definitions set out in Financial Reporting Standard 102 (28.11), the TPS is a multi-employer pension plan. The College is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The College has set out above the information available on the scheme and the implications for the College in terms of the anticipated contribution rates.

### **Local Government Pension Scheme**

The LGPS is a funded defined-benefit scheme, with the assets held in separate funds administered by Worcestershire County Council.

The total contributions made for the year ended 31<sup>st</sup> July 2017 were £257k, of which employer's contributions were £188k (£140k was normal employer contributions and £48k was lump sum contributions toward deficit financing) and employees' contributions were £69k. The agreed contribution rates for future years are 13.6% for employers and 5.5% to 12.5% for employees, depending on salary.

### **Principal Actuarial Assumptions**

The following information is based upon a full actuarial valuation of the fund at 31<sup>st</sup> March 2016 updated to 31<sup>st</sup> July 2017 by a qualified independent actuary:

	2017	2016
	%	%
Rate of Future Salary increases	3.7	3.2
Rate of Future Pension increases	2.2	1.8
Discount rate for Scheme Liabilities at 31 <sup>st</sup> July	2.6	2.6
Rate of inflation (CPI)	2.2	1.7
Commutation of pensions to lump sums (max)	50	50

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

·	31 <sup>st</sup> July 2017	31 <sup>st</sup> July 2016
Retiring today		
Males	22.6	23.5
Females	25.6	25.9
Retiring in 20 years		
Males	24.8	25.8
Females	27.9	28.2

The College's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	Fair Value at 31 <sup>st</sup> July 2017	Fair Value at 31 <sup>st</sup> July 2016
	£'000	£'000
Equities	3,099	2,476
Bonds	187	187
Cash	47	68
Property	137	134
Other	130	104
Total fair value of plan Assets	3,600	2,969
Actual return on plan assets	482	297

## **Hereford College of Arts**

# Notes to the Financial Statements for the year ended 31 July 2017

The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:

	2017	2016
	£'000	£'000
Fair value of plan assets	3,600	2,969
Present value of plan liabilities	(5,217)	(4,755)
Net pensions (liability) (note 19)	(1,617)	(1,786)

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

Amounts included in staff costs  Current service cost Administration fee Total	2017 £'000 285 4 289	Restated 2016 £'000 224 4 228
		Restated
Amounts included in Interest and other finance costs	2017	2016
	£'000	£'000
Net Interest cost	45	40
Tota!	45	40
	2017	2016
Amounts recognised in Other Comprehensive Income	£'000	£′000
Remeasurement of assets	370	198
Experience gain arising on defined benefit obligations	369	75
Changes in assumptions underlying the present value of plan liabilities	(421)	(727)
Amount recognised in Other Comprehensive Income	318	(529)

Movement in net defined benefit (liability) / asset during the year:	2017 £'000	2016 £'000
Net defined benefit (liability) in scheme at 1 August Movement in year:	(1,786)	(1,145)
Current service cost	(285)	(224)
Employer contributions	185	156
Past service cost	0	0
Net interest on defined (liability)	(45)	(40)
Administration fee	(4)	(4)
Actuarial gain / (loss)	318	(529)
Net defined benefit (liability)/asset in scheme at 31 July	(1,617)	(1,786)
Asset and Liability Reconciliation Changes in the present value of defined benefit obligations:	2017 £'000	2016 £'000
Defined benefit obligations at start of period	4,755	3,655
Current service cost	285	224
Interest cost	125	139
Contributions by scheme participants	67	64
Actuarial loss	52	727
Estimated benefits paid  Defined benefit obligations at end of period	(67) <b>5,217</b>	(54)
Defined benefit obligations at end of period	5,217	4,755
	2016	2015
Changes in the fair value of plan assets:	£'000	£'000
	2 000	2 000
Fair value of plan assets at start of period	2,969	2,510
Interest on plan assets	80	99
Actuarial gain / (loss)	370	198
<b>Employer contributions</b>	185	156
Contributions by scheme participants	67	64
Administration fee	(4)	(4)
Estimated benefits paid	(67)	(54)
Fair value of plan assets at end of period	3,600	2,969

### LGPS pension deficit contributions

The College has entered into an agreement with the LGPS to make additional contributions of £27k in the 2016/17 tax year, £30k in 2017/18, £31k in 2018/19, £32k in 2019/20 in addition to normal funding levels until the next full valuation at which point the situation will be reviewed.