

Hereford College of Arts

Financial Report and Accounts

For the year ended 31st July 2016

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Key Management Personnel, Board of Governors and Professional Advisers

Key Management Personnel

Key management personnel are defined as the following:

Abigail Appleton Principal and Chief Executive Officer; Accounting Officer

Jim Walmsley Vice Principal

Tim Williams Finance Director

Board of Governors

A full list of Governors is given on page 14 & 15 of these financial statements.

Mrs L. Watkins acted as Clerk to the Corporation throughout the period.

Professional Advisers

Financial Statement auditors and reporting accountants:

KPMG LLP, One Snowhill, Snow Hill Queensway, Birmingham, B4 6GH

Internal Auditors:

RSM Risk Assurance Services LLP, St. Phillips Point, Temple Row, Birmingham, B2 5AF

Bankers:

HSBC Bank, 35 High Town, Hereford, HR1 2AQ

Solicitors:

Gordon Lutton, Wyevale Business Park, Wyevale Way, Kings Acre, Hereford HR4 7BS

Members' Report

Nature, Objectives and Strategies

The members present their report and the audited financial statements for the year ended 31st July 2016.

Legal Status

The Corporation was established under the Further and Higher Education Act 1992 for the purpose of conducting the business of and operating Hereford College of Arts. The College is an exempt charity for the purposes of the Charities Act 2011.

The Corporation was incorporated as Herefordshire College of Art & Design. On 1st August 2007, the Secretary of State grant consent to the Corporation to change the College's name to Hereford College of Arts.

Mission

Governor's reviewed the College's mission during 2013/14 and in October 2014 adopted a revised strategic plan, which retained the College mission of:

"To provide outstanding education and employability in the creative arts."

Public Benefit

Hereford College of Arts is an exempt charity under part 3 of the Charities Act 2011 and is regulated by the Secretary of State for Business, Innovation and Skills as Principal Regulator for all FE Corporations in England. The members of the Governing Body, who are trustees of the charity, are disclosed on pages 14 and 15.

In setting and reviewing the College's strategic objectives, the Corporation has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the College provides the following identifiable public benefits through the advancement of education:

- High-quality teaching
- Widening participation and tackling social exclusion
- Excellent employment record for students
- Strong student support systems
- Links with employers, industry and commerce.

The delivery of public benefit is covered throughout the Members Report.

Members' Report

Implementation of Strategic Plan

The Corporation approved a revised strategic plan for the period 2014 to 2019. The Strategic Objectives are listed below.

Strategic Objectives

1. Student Experience and Outcomes

- 1.1 To provide exciting and challenging learning opportunities which are responsive to and inclusive of the needs of students, the creative arts industry and the elder community.
- 1.2 Teaching and Learning: To provide a supportive environment in which innovative approaches to teaching, learning and assessment are encouraged, valued and recognised for all staff and students in the College,

2. Recognition and Reputation

To be recognised for excellent standards of arts practice and as a specialist centre for the contemporary creative arts education from school, through higher education and postgraduate study to employment.

3. Expansion and Development

To develop and expand Higher Education provision, working towards a future application for our own taught degree awarding powers on the way to our longer term goal of becoming a university for the arts.

4. Cultural and Economic Contribution

- 4.1 To enhance HCA's role as a leader in the arts for student entrepreneurship and employability as an integral part of the wider student experience.
- 4.2 To be part of the transformation of Hereford and the region through education, culture and enterprise.

The Corporation will monitor the performance of the College against the plan and against other key performance indicators including the College's Financial Plan.

Financial objectives

The College's financial objectives are to maintain a Financial Health category of Good or better. The Skills Funding Agency, the College's regulatory body, will assess the financial health category by means of an assessment of the College's financial statements and the submission of an annual Finance Record. It is anticipated that the assessment will confirm that the College has an outstanding financial health for 2015/16.

Performance indicators

The College is committed to observing the importance of sector measures and indicators such as the measures of success rates and learner surveys such as FE Choices data as published on the GOV.UK website.

Members' Report

Financial Position

Financial Results

The College has generated a surplus before other gains and losses in the year of £64,000 (2014/15 – deficit of £210,000), with total comprehensive income of (£465,000) (2014/15 – (£411,000)).

The College has accumulated reserves of £2,573,000 (2014/15 – £3,021,000) and cash balances of £2,151,000 (2014/15: £1,736,000)

Tangible fixed asset additions during the year amounted to £182,000. (2014/15: £212,000).

The College has significant reliance on the education sector funding bodies (EFA, Skills Funding Agency and HEFCE) for its principal funding sources mainly but not exclusively from recurrent grants. The College received £2.4 million or 43% of its total income directly from these agencies in the form of a recurrent grant. (2014/15: £2.3m or 44%).

Treasury Management

Treasury Management is the management of the College's cash flows, banking and money market transactions; the effective control of risks associated with these activities; and the pursuit of optimum performance consistent with the associated risks.

The College has a separate Treasury Management policy in place. Short term borrowing for temporary purposes is authorised by the Accounting Officer (Principal). All other borrowing requires the authorisation of the Corporation and shall comply with the requirements of the Financial Memorandum.

Cash Flows

The College had a cash inflow of £592,000 from operating activities (2015/16 inflow of £161,000). This is a strong level of cash inflow.

Current and Future Development and Performance

New Principal

Abigail Appleton, was appointed Principal in October 2015. Abigail had previously worked for the BBC, where she was Creative Director of BBC Learning. Abigail is passionate about arts education and working to move forward with the College's strategic plan.

Area Reviews

The College was part of the Marches and Worcestershire Area Review during 2015/16. The Area Review process was a review of post-16 further education colleges across England to ensure that they were sustainable in the future and to recommend reorganisation where appropriate, including mergers. At this point the final report has not been published but the outcome of the review will recommend the continued independence of Hereford College of Arts.

Members' Report

Student numbers

The College enrolled 382 EFA funding 16-18 year olds. 36 students were funded by the Skills Funding Agency Adult Education Budget and 22 students paid fees via 24+ Advanced Learning Loans.

For Higher Education the College is partly funded by HEFCE and partly by student tuition fee loans. In 2015/16 the College enrolled 324 full-time and 20 part time undergraduate HE students. The College also enrolled 8 MA students who were the first finishing cohort of MA Students enrolled at the College.

The College also runs a series of full cost recovery courses including evening classes.

Student achievements

Achievement levels for all FE courses were consistently high on the College's main programmes, with healthy rates of progression into higher education and employment.

Overall achievement rates for FE courses in 2015/16 were 89% (2014/15: 90%). This level of achievement exceeds corresponding national averages. Main programmes with achievement rates of 90% or more included Foundation Diploma in Art & Design(94%), Extended Diploma in Music(95%), Extended Diploma in Performing Arts(95%), Extended Diploma in Art & Design(100%) and Level 3 Diploma in Art & Design(95%).

In Higher education final year BA(Hons) students were awarded 26 Firsts, 42 Upper Seconds, 25 Lower Seconds and 2 Thirds. Out of the 8 MA students completing their course 3 achieved distinction. Nationally and within the context of the Herefordshire Post 16 sector, the College has a well established reputation for academic excellence and extra curricular activities. Methods of teaching and learning are subject to continuous review and development in order to ensure that the curriculum meets the needs of the local students.

Curriculum Developments

The College took on its first year of enrolments onto the BA(Hons) Popular Music Degree and the first year of the MA Contemporary Design Crafts completed course 2015/16.

The College also successfully validated a Performing Arts Degree and a Short Film Production Degree with the University of Wales: Trinity St. David. Both courses enrolled students in September 2016.

Future prospects

The College aims as part of its strategic plan to increase its Higher Education student numbers, partly by increasing the student numbers on each higher education course but also by increasing the number of higher education courses being delivered. This will require continued investment in the College's higher education facilities, increased marketing and recruitment activity and provision of additional student accommodation in order to attract and retain new students to Hereford.

The College will need to do this while, maintaining quality and enrolment levels on its existing further education provision, and dealing with the changing landscape of both HE and FE.

The College is fortunate to have a strong balance sheet and a large cash balance, which will allow it to continue investing in higher education as well as maintaining a high level of support for further education, as well as ensuring that the College can continue on a going concern basis for the foreseeable future.

Members' Report

Post-balance sheet events

There are no post-balance sheet events to report.

Resources

The College has various resources that it can deploy in pursuit of its strategic objectives. Tangible resources include the main college site at Folly Lane, Hereford. The College also leases its College Road campus in Hereford, that houses its Higher Education provision.

Financial

The College has £3.8 million of net assets (including £1.8million pension liability) and no long term debt.

People

The College employs 118 people (expressed as full time equivalents), of whom 64 were teaching staff.

Reputation

The College has a good reputation locally and nationally. Maintaining a quality brand is essential for the College's success at attracting students and external relationships.

Principal Risks and Uncertainties

The system of internal control maintained by the College includes financial, operational and risk management which is designed to protect the College's assets and reputation.

A risk register is maintained at the College level, which is reviewed at each meeting of the Audit Committee and the full Board, and on a regular basis by the Senior Management Team. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the College and the actions being taken to reduce and mitigate the risk. Risks are prioritised using a consistent scoring system.

Outlined below is a description of the principal risk factors that may affect the College. Not all the factors are within the College's control. Other factors besides those listed below may also adversely affect the College.

1 Government funding

The College has considerable reliance on continued government funding through the further education funding bodies and HEFCE. In 2015/16, 92% (2014/15 92%), of the College's revenue was ultimately publicly funded, and this level of requirement is expected to continue. There can be no assurance that government policy and practice will remain the same, or that public funding will continue at the same level or on the same terms.

The College is aware of the following issues that may impact on future funding:

- Future potential changes in the funding methodology which may result in a further reduction in EFA funding for 16 to 18 year olds.
- The reduction of the Adult Education Budget(AEB)

Members' Report

- The risk of demographic decline with Herefordshire
- The reduction of the HEFCE funding grant
- The possible reduction in students taking arts based subjects in year 10 as the result of the introduction of EBacc and other school performance measures.
- Stronger competition from other local providers.
- Changes in emphasis to vocational education arising from the Government Skills Plan.

The risk is mitigated in a number of ways:

- By ensuring the College is rigorous in delivering high quality education and training.
- Considerable focus and investment is placed on maintaining and managing key relationships with the funding bodies.
- Ensuring the College is focussed on those priorities which will continue to benefit from public funding.
- Regular dialogue with the Funding Agencies and the Local Authority.
- The increased focus on growth in higher education student numbers.

2 Increase student numbers

The College is small for the sector, so it is crucial to maintain current student numbers but also to endeavor to increase these where possible. This will help to mitigate the changes in funding but also to develop and invest in the future and increase educational opportunities within Herefordshire. The College is particularly focused on increasing its HE student numbers as part of its strategic plan.

The cap on HE student recruitment – the Student Number Control(SNC) was removed in 2015-16. The removal of the cap means that HE providers can increase the number of students they recruit. This makes it easier for the College to increase its numbers as part of its strategic plan, but also allows other HE providers to expand their student numbers. This change makes the HE sector more competitive as a consequence and though it is an opportunity it is also a significant risk.

3 Maintenance of adequate funding of pension liabilities

The financial statements report the share of the Local Government Pension Scheme deficit on the College's balance sheet in line with the requirements of FRS 17.

Members' Report

Stakeholder Relationships

In line with other Colleges and with universities, Hereford College of Arts has many stakeholders. These include:

- Students;
- Education sector funding bodies;
- FE Commissioner;
- Staff;
- Local employers (with specific links);
- Local authorities;
- Local Enterprise Partnerships (LEPs);
- The local community;
- Other FE institutions;
- Trade unions;
- Professional bodies.

The College recognises the importance of these relationships and engages in regular communication with them through the College website and by meetings.

Equal opportunities

The College is committed to ensuring equality of opportunity for all who learn and work here. We respect and value positively differences in race, gender, sexual orientation, disability, religion or belief and age. We strive vigorously to remove conditions which place people at a disadvantage and we will actively combat bigotry. This policy is resourced, implemented and monitored on a planned basis. The College's Equal Opportunities Policy is published on the College's intranet site. The College publishes an Annual Equality Report to ensure compliance with all relevant equality legislation including the Equality Act 2010.

The College considers all employment applications from disabled persons, bearing in mind the aptitudes of the individuals concerned, and guarantees an interview to any disabled applicant who meets the essential criteria for the post. Where an existing employee becomes disabled, every effort is made to ensure that employment with the College continues. The College's policy is to provide training, career development and opportunities for promotion which, as far as possible, provide identical opportunities to those of non-disabled employees.

Disability statement

The College seeks to achieve the objectives set down in the Equality Act 2010:

- a) As part of its accommodation strategy, the College updated its access audit and the results of this formed the basis of funding capital projects aimed at improving access.
- b) The College will provide information, advice and arrange support where necessary for students with disabilities.
- c) There is a list of specialist equipment, including assistive technology, which the College can make available for use by students.
- d) The admissions policy for all students. Appeals against a decision not to offer a place are dealt with under the Complaints Policy.

Members' Report

e) The College has made a significant investment in the appointment of specialist lecturers to support students with learning difficulties and/or disabilities who can provide a variety of support for learning. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities.

f) Counselling and welfare services are described in the College student intranet, along with the with the Complaints and Disciplinary Procedure.

Disclosure of information to auditors

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the College's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the College's auditors are aware of that information.

Signed on behalf of the Corporation:

A handwritten signature in black ink, appearing to read 'Daniel Howard', is written over a horizontal dotted line.

Daniel Howard
Chair of the Corporation

12th December 2016

Statement of Corporate Governance and Internal Control

The following statement is provided to enable readers of the annual report and accounts of the College to obtain a better understanding of its governance and legal structure. This statement covers the period from 1st August 2015 to 31st July 2016 and up to the date of approval of the annual report and financial statements.

The College endeavours to conduct its business:

- in accordance with the seven principles identified by the Committee on Standards in Public Life (selflessness, integrity, objectivity, accountability, openness, honesty and leadership);
- in accordance with the guidance to colleges from the Association of Colleges in The English Colleges' Foundation Code of Governance ("the Foundation Code"); and
- having due regard to the UK Corporate Governance Code 2014 insofar as it is applicable to the further education sector.

The College is committed to exhibiting best practice in all aspects of corporate governance and in particular the College has due regard to the Foundation Code. We have not adopted and therefore do not apply the UK Corporate Governance Code. However, we have reported on our Corporate Governance arrangements by drawing upon best practice available, including those aspects of the UK Corporate Governance Code we consider to be relevant to the further education sector and best practice.

In the opinion of the Governors, the College complies with all the provisions of the Foundation Code in so far as they apply to the further education sector, and it has complied throughout the year ended 31 July 2016. The Corporation recognises that, as a body entrusted with both public and private funds, it has a particular duty to observe the highest standards of corporate governance at all times.

The College is an exempt charity within the meaning of Part 3 of the Charities Act 2011. The Governors, who are also the Trustees for the purposes of the Charities Act 2011, confirm that they have had due regard for the Charity Commission's guidance on public benefit and that the required statements appear elsewhere in these financial statements.

The Corporation

The composition of the Corporation is set out on pages 13 and 14. It is the Corporation's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the College, together with other information such as performance against funding targets, capital expenditure, quality matters and personnel related matters such as health and safety and environmental issues. The Corporation meets at least once each term.

Statement of Corporate Governance and Internal Control

The Corporation conducts its business through a number of Committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are Finance & General Purposes(F&GP), Search and Governance(S&G), Academic Quality and Standards(AQ&S) and Audit. Full minutes of all Corporation meetings, except those deemed to be confidential by the Corporation, are available on the College website (www.hca.ac.uk), or from the Clerk to the Corporation at:

Hereford College of Arts,
Folly Lane,
Hereford
HR1 1LT.

The Clerk to the Corporation maintains a register of financial and personal interests of the Governors, which is available for inspection at the above address.

All Governors are able to take Independent professional advice in furtherance of their duties at the College's expense, and have access to the Clerk of the Corporation, who is responsible to the Board for ensuring that all applicable procedures and regulations are complied with. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas and reports are supplied to Governors in a timely manner, prior to Board meetings. Briefings are provided on an ad-hoc briefings basis.

The Corporation has a strong and Independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement.

There is a clear division of responsibility in that the roles of the Chair of the Corporation and the Accounting Officer (Principal) are separate.

Appointments to the Corporation

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Corporation has a Search and Governance Committee comprising the Accounting Officer (Principal), the Chair of the Corporation and four other members, which is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required. Members of the Corporation are appointed for a term not exceeding four years, upon which they may be re-elected.

Remuneration Committee

The remit of the remuneration committee has been merged with the College's Finance and General Purposes(F&GP) Committee since June 2003. Throughout the year ended 31st July 2016, the F&GP Committee comprised a minimum of 4 members. The Committee's responsibilities are to make recommendations to the Corporation on the remuneration and benefits of the Accounting Officer (Principal) and other senior post-holders. Details of remuneration of these post-holders for the year ended 31st July 2016 are set out in note 6 of the financial statements.

Audit Committee

The Audit Committee comprises at least five members of the Corporation (excluding the Accounting Officer (Principal) and Chair). It operates in accordance with written terms of reference approved by the

Statement of Corporate Governance and Internal Control

Corporation. Its purpose is to advise the Corporation on the adequacy and effectiveness of the College's systems of internal control and its arrangements for risk management, control and governance processes.

The Audit Committee meets on a termly basis, and provides a forum for reporting by the College's internal and external (financial statements and regularity) auditors who have access to the Committee for independent discussion, without the presence of College management. The Committee also receives and considers reports from the funding bodies as they affect the College's business.

The College's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input and report their findings to management and the Audit Committee.

Management are responsible for the implementation of agreed audit recommendations and internal audit undertake periodic follow-up reviews to ensure that recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal, external (regularity and financial statements) auditors, and their remuneration for both audit and non-audit work as well as reporting annually to the Corporation.

Membership of the Corporation

See over page.

Statement of Corporate Governance and Internal Control

Members: The members who served the Corporation during the year and up to the date of signature of this report were as follows:-

Name	Date of First Appointment	Date of Resignation	End of Current Term	Committees Served during the year ended 31 st July 2016	Attendance percentage*
Nancy Albert	24.03.11	09.11.16	31.08.19	S&G	80%
Heather Darwall-Smith	15.12.14	07.09.15	31.08.18		N/A
Lynn Forrester-Walker	20.10.11		31.08.19	F&GP	100%
Dr. Paul Hartley	21.03.11	31.08.15	21.03.17		N/A
Professor Daniel Howard (Chair)	01.09.13		21.08.17	S&G, F&GP	100%
Dr. Elizabeth Halford	17.10.16		31.08.20	AQ&S, Audit	N/A
Mervyn Jones	14.07.16		31.08.20	F&GP	100%
Alison McLean (Vice Chair)	21.10.10		31.08.18	S&G, Audit	100%
Anthony Murphy	24.05.12	31.08.16	31.08.19		0%
Kate Murrie	24.05.12		31.08.19	AQ&S	60%
Timothy Newsholme	20.03.14		30.03.18	AQ&S, S&G	100%
John Nicol	01.01.13		31.08.16	AQ&S	80%
Scott Rolfe	24.05.12		31.08.19	F&GP	60%
John M. Rookes	24.03.11		31.08.19	Audit, AQ&S	100%
Katie Seekings	14.12.15		31.08.19	Audit, S&G	75%
Oliver Tomlinson	17.10.16		31.08.20	AQ&S	100%
Staff Member					
Neil Hadfield	21.10.10		20.10.18		80%
Wendy Tolley	22.03.12		21.03.16		100%
Student Member					
James Reid	20.10.14	31.07.16	31.08.16		20%
Ellis Stewart	20.10.14	31.08.15	31.08.15		N/A

Statement of Corporate Governance and Internal Control

Rachel Alteroff	25.04.16		31.08.17		50%
Principal and Chief Executive					
Abigail Appleton	22.10.15		Ex-officio	S&G, F&GP, AQ&S	100%
Richard Heatly	11.04.03	31.08.15	Ex-officio		N/A
Jim Walmsley	01.09.15	21.10.15	Acting Principal		100%
Co-opted Member Committee Only					
Martin Taylor	01.09.07	31.08.15	31.08.15	Audit	N/A
Graham Briscoe	20.10.11		31.08.19	Audit	67%
Xaviere Hughes	20.10.14	31.08.16	31.08.16	AQ&S	100%
Independent Clerk					
Linda Watkins	01.10.97	n/a	On leaving		N/A

Key to Committees

'AQ&S' – Academic Quality & Standards Committee

'F&GP' – Finance & General Purposes Committee.

'S&G' – Search & Governance Committee.

* Attendance Percentage relates to Governing Body meetings only, with the exception of Co-opted members where attendance relates to the Committee they are on.

Statement of Corporate Governance and Internal Control

Internal Control

Scope of Responsibility

The Corporation is ultimately responsible for the College's system of internal control, and for reviewing its effectiveness. However, such a system is designed to manage rather than eliminate the risk to business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Corporation has delegated day to day responsibility to the Accounting Officer (Principal), for maintaining a sound system of internal control that supports the achievement of the College's policies, aims and objectives, whilst safeguarding the public funds and assets for which she is personally responsible, in accordance with the responsibilities assigned to her in the Funding Memorandum between Hereford College of Arts and the funding bodies. She is also responsible for reporting to the Corporation any significant weaknesses or breakdowns in internal financial control.

Purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of College policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The system of internal control has been in place in Hereford College of Arts for the year ended 31st July 2016 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Corporation has reviewed the key risks to which the College is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ended 31st July 2016 and up to the date of approval of the Annual Report and Accounts. The process is regularly reviewed by the Corporation.

The risk and control framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:-

- comprehensive budgeting systems with an annual budget which is reviewed and agreed by the Corporation
- regular reviews by the Corporation of periodic and annual financial reports which indicate financial performance against forecasts
- setting targets to measure financial and other performance
- clearly defined capital investment control guidelines
- the adoption of formal project management disciplines where appropriate

Hereford College of Arts has an internal audit service, which is required to operate in accordance with the requirements of the EFA's and SFA's *Joint Audit Code of Practice*. The work of the internal audit service is informed by an analysis of the risks to which the College is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the

Statement of Corporate Governance and Internal Control

Corporation on the recommendation of the Audit Committee. At least annually, the Head of Internal Audit (HIA) provides the Corporation with a report on internal audit activity in the College. The report includes the HIA's independent opinion on the adequacy and effectiveness of the College's system of risk management, controls and governance processes.

Review of effectiveness

As Accounting Officer (Principal), the Principal has responsibility for reviewing the effectiveness of the system of internal control. Her review of the system of internal control is informed by:

- The work of the internal auditors
- The work of the executive managers within the College who have responsibility for the development and maintenance of the internal control framework
- Comments made by the College's financial statements auditors, the regularity auditors and any government appointed funding auditors in their management letters and other reports.

The Accounting Officer (Principal) has been advised on the implications of the result of her review of the effectiveness of the system of internal control by the Audit Committee, which oversees the work of the internal auditor, and a plan to address weaknesses and ensure continuous improvement of the systems in place.

The Senior Management Team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms, which are embedded within the departments and reinforced by risk awareness training. The Senior Management Team and the Audit Committee also receive regular reports from internal audit which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports thereon from the Senior Management Team and the Audit Committee. The emphasis is on obtaining the relevant degree of assurance and not merely reporting by exception. At its December 2016 meeting, the Corporation carried out the annual assessment for the year ended 31st July 2016 by considering documentation from the Senior Management Team and internal audit, and taking account of events since 31st July 2016.


Based on the advice of the Audit Committee and the Accounting Officer (Principal), the Corporation is of the opinion that the College has an adequate and effective framework for governance, risk management and control, and has fulfilled its statutory responsibility for *"the effective and efficient use of resources, the solvency of the institution and the safeguarding of their assets"*.

Going concern

After making appropriate enquiries, the Corporation considers that the College has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements.

Statement of Corporate Governance and Internal Control

Approved by order of the members of the Corporation on 12th December 2016 and signed on its behalf by:

Signed.......... **Abigail Appleton**
Accounting Officer (Principal)

Signed.......... **Daniel Howard**
Chair of the Corporation

The Corporation's statement on the College's Regularity, Propriety and Compliance with Funding Body Terms and Conditions of Funding

The Corporation has considered its responsibility to notify the Skills Funding Agency of material irregularity, impropriety and non-compliance with Skills Funding Agency terms and conditions of funding, under the Funding Memorandum in place between the College and the Skills Funding Agency. As part of its consideration, the Corporation has due regard to the requirements of the Funding Memorandum.

We confirm, on behalf of the Corporation, that after due enquiry, and to the best of our knowledge, the Corporation believes it is able to identify any material irregular or improper use of funds by the College, or material non-compliance with the Skills Funding Agency's terms and conditions of funding under the College's Funding Memorandum.

We confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Skills Funding Agency.



Abigail Appleton
Accounting Officer (Principal)



Daniel Howard
Chair of the Corporation

Statement of Responsibilities of the Members of the Corporation

The members of the Corporation are required to present audited financial statements for each financial year.

Within the terms and conditions of the Funding Memorandum between the Skills Funding Agency and the Corporation of the College, the Corporation, through its Accounting Officer (Principal), is required to prepare financial statements for each financial year in accordance with the *2015 Statement of Recommended Practice – Accounting for Further and Higher Education* and with the *Accounts Direction for 2015 to 2016 financial statements* issued jointly by the SFA and EFA, and which give a true and fair view of the state of affairs of the College and the result for the year.

In preparing the financial statements, the Corporation is required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis, unless it is inappropriate to assume that the College will continue in operation.

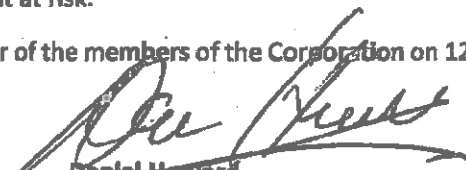
The Corporation is required to prepare a Members Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the College.

The Corporation is responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the College, and which enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation and other relevant accounting standards. It is responsible for taking steps that are reasonably open to it in order to safeguard the assets of the College and to prevent and detect fraud and other irregularities.

The maintenance and integrity of the College website is the responsibility of the Corporation of the College; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition they are responsible for ensuring that funds from the Skills Funding Agency are used only in accordance with the Funding Memorandum with the Skills Funding Agency and any other conditions that may be prescribed from time to time. Members of the Corporation must ensure that there are appropriate financial and management controls in place in order to safeguard public and other funds to ensure they are used properly. In addition, members of the Corporation are responsible for securing economical, efficient and effective management of the College's resources and expenditure, so that the benefits that should be derived from the application of public funds from the Skills Funding Agency are not put at risk.

Approved by order of the members of the Corporation on 12th December 2016 and signed on its behalf by:



Daniel Howard
Chair of the Corporation



Independent auditor's report to the Corporation of Hereford College of Arts

We have audited the College financial statements ("the financial statements") of Hereford College of Arts for the year ended 31 July 2016. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

This report is made solely to the Corporation, as a body, in accordance with Article 22 of the College's Articles of Government. Our audit work has been undertaken so that we might state to the Corporation, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities of the Corporation of Hereford College of Arts and Auditor

As explained more fully in the Statement of the Responsibilities of the Members of the Corporation set out on page 20, the Corporation is responsible for the preparation of financial statements which give a true and fair view.

Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to College's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Corporation; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Members' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies, we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the College's affairs as at 31 July 2016 and of the College's income and expenditure, gains and losses and changes in reserves and the cash flows for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and with the 2015 Statement of Recommended Practice – Accounting for Further and Higher Education.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Joint Audit Code of Practice (June 2016) issued jointly by the Skills Funding Agency and the Education Funding Agency requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the College; or
- the College financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Jonathan Brown

Jonathan Brown
For and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
One Snowhill,
Snowhill Queensway
Birmingham, B4 6GH

19 December 2016



Reporting Accountant's Report on Regularity to the Corporation of Hereford College of Arts and the Secretary of State for Education acting through Skills Funding Agency

In accordance with the terms of our engagement letter dated 1 October 2015 and further to the requirements of the financial memorandum with Skills Funding Agency we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest that in all material respects the expenditure disbursed and income received by Hereford College of Arts during the period 1 August 2015 to 31 July 2016 have not been applied to the purposes identified by Parliament and the financial transactions do not conform to the authorities which govern them.

The framework that has been applied is set out in the Joint Audit Code of Practice issued jointly by Skills Funding Agency and Education Funding Agency. In line with this framework, our work has specifically not considered income received from the main funding grants generated through the Individualised Learner Record (ILR) returns, for which Skills Funding Agency has other assurance arrangements in place.

This report is made solely to the corporation of Hereford College of Arts and the Skills Funding Agency in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the corporation of Hereford College of Arts and Skills Funding Agency those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the corporation of Hereford College of Arts and Skills Funding Agency for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Hereford College of Arts and the reporting accountant

The corporation of Hereford College of Arts is responsible, under the requirements of the Further & Higher Education Act 1992, subsequent legislation and related regulations and guidance, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Joint Audit Code of Practice. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 August 2015 to 31 July 2016 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Joint Audit Code of Practice issued jointly by Skills Funding Agency and Education Funding Agency. We performed a limited assurance engagement as defined in that framework.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity of the college's income and expenditure.

The work undertaken to draw our conclusion included:

- Documenting the framework of authorities which govern the activities of the College;
- Undertaking a risk assessment based on our understanding of the general control environment and any weaknesses in internal controls identified by our audit of the financial statements;
- Reviewing the self-assessment questionnaire which supports the representations included in the Chair of Governors and Accounting Officer's statement on regularity, propriety and compliance with the framework of authorities;
- Testing transactions with related parties;
- Confirming through enquiry and sample testing that the College has complied with its procurement policies and that these policies comply with delegated authorities; and
- Reviewing any evidence of impropriety resulting from our work and determining whether it was significant enough to be referred to in our regularity report.

This list is not exhaustive and we performed additional procedures designed to provide us with sufficient appropriate evidence to express a limited assurance conclusion on regularity consistent with the requirements of the Joint Audit Code of Practice.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period to 31 July 2016 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Jonathan Brown

Jonathan Brown

For and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

One Snowhill, Snowhill Queensway, Birmingham, B4 6GH

19 December 2016

Statement of Comprehensive Income

	Notes	2016 £'000	2015 Restated £'000
INCOME			
Funding body grants	2	2,415	2,326
Tuition fees and education contracts	3	3,065	2,819
Other income	4	108	132
Investment income	5	5	4
Total Income		5,593	5,281
EXPENDITURE			
Staff costs	6	3,534	3,432
Fundamental restructuring costs	6	19	7
Other operating expenses	7	1,548	1,609
Depreciation	9	428	443
		5,529	5,491
Surplus / (Deficit) before other gains and losses		64	(210)
Loss on disposal of assets		-	-
Surplus / (Deficit) before tax		64	(210)
Taxation	8	-	-
Surplus / (Deficit) for the year		64	(210)
Actuarial loss in respect of pension scheme	23	(529)	(201)
Total Comprehensive Income for the year		(465)	(411)

	2016 £'000	2015 Restated £'000
Represented by:		
Restricted comprehensive income	-	-
Unrestricted comprehensive income	(465)	(411)
	(465)	(411)

Statement of Changes in Reserves

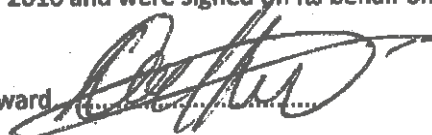
	Income & Expenditure Account £'000	Revaluation Reserve £'000	Total £'000
Restated Balance at 1st August 2014 (Restated)	3,415	1,218	4,633
Surplus / (Deficit) from the Income & Expenditure account	(210)	-	(210)
Other comprehensive income	(201)	-	(201)
Transfers between Revaluation and Income & Expenditure account	17	(17)	-
Total comprehensive income for the year	(394)	(17)	(411)
Balance at 31st July 2015 (Restated)	3,021	1,201	4,222
Surplus / (Deficit) from the Income & Expenditure account	64	-	64
Other comprehensive income	(529)	-	(529)
Transfers between Revaluation and Income & Expenditure account	17	(17)	-
Total comprehensive income for the year	(448)	(17)	(465)
Balance at 31st July 2016	2,573	1,184	3,757

Balance Sheet as at 31 July 2016

	<u>Notes</u>	2016 £'000	2015 Restated £'000
Non Current assets			
Tangible fixed assets	9	4,690	4,935
		<u>4,690</u>	<u>4,935</u>
Current assets			
Stocks	11	11	11
Debtors	12	135	143
Cash at bank and in hand	16	2,151	1,736
Total Income		<u>2,297</u>	<u>1,890</u>
Less: Creditors			
- amounts falling due within one year	13	(902)	(849)
Net current assets		<u>1,395</u>	<u>1,041</u>
Total assets less current liabilities		<u>6,085</u>	<u>5,976</u>
Creditors			
- amounts falling due after more than one year	14	(541)	(609)
Provisions			
Defined benefit obligation	15 / 23	(1,786)	(1,145)
Total Net Assets		<u>3,758</u>	<u>4,222</u>
Unrestricted Reserves			
Income & expenditure account		2,573	3,021
Revaluation reserve		1,184	1,201
Total Unrestricted Reserves		<u>3,757</u>	<u>4,222</u>

The financial statements on pages xx to xx were approved and authorised by the Corporation on 12th December 2016 and were signed on its behalf on that date by:

Daniel Howard
Chair



Abigail Appleton:
Accounting Officer (Principal)



Statement of Cashflows

	<u>Notes</u>	2016	2015
		£'000	Restated £'000
Cashflow from operating activities:			
Surplus / (Deficit) for the year		64	(210)
		<u>64</u>	<u>(210)</u>
Adjustment for non-cash items:			
Depreciation		428	443
(Increase) / decrease in stocks		-	(2)
(Increase) / decrease in debtors		8	42
Increase / (decrease) in creditors due within one year		53	(122)
Increase / (decrease) in creditors due after one year		(68)	(55)
Increase / (decrease) in provisions		-	-
Pension costs less contributions payable		112	69
Taxation		-	-
Adjustment for investing or financing activities:			
Investment income		(5)	(4)
Interest payable		-	-
Taxation paid		-	-
Loss on sale of fixed assets		-	-
Net cashflow from operating activities		<u>592</u>	<u>161</u>
Cashflows from investing activities			
Investment income		5	4
Payments made to acquire fixed assets		(182)	(212)
		<u>(177)</u>	<u>(208)</u>
Cashflows from financing activities			
Interest paid		-	-
Interest element of finance lease rental payments		-	-
		<u>-</u>	<u>-</u>
Increase / (Decrease) in cash and cash equivalents		<u>415</u>	<u>(47)</u>
		2016	2015
		£'000	£'000
Cash and cash equivalents at the beginning of the year		1,736	1,783
Cash and cash equivalents at the end of the year		<u>2,151</u>	<u>1,736</u>
		<u>415</u>	<u>(47)</u>

Notes to the Financial Statements for the year ended 31 July 2016

1. STATEMENT OF ACCOUNTING POLICIES:

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

Basis of Preparation

These financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2015 (the 2015 FE HE SORP), the College Accounts Direction for 2015 to 2016 and in accordance with the Financial Reporting Standard 102 – “The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland” (FRS 102). The College is a public benefit entity and has therefore applied the relevant public benefit requirements of FRS 102.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the College's accounting policies.

Transition to the 2015 FE HE SORP

The College is preparing its financial statements in accordance with FRS 102 for the first time and consequently has applied the first time adoption requirements. Some of the FRS 102 recognition, measurement, presentation, disclosure requirements and accounting policy choices differ from previous UK GAAP. Consequently, the College has amended certain accounting policies to comply with FRS 102 and the 2015 FE HE SORP. The Governors have also taken advantage of certain exemptions from the requirements of FRS 102 permitted by FRS 102 Chapter 35 ‘Transition to this FRS’.

An explanation of how the transition to the 2015 FE HE SORP has affected the reported financial position, financial performance and cashflows of the results of the College is provided in note 24.

The 2015 FE HE SORP requires colleges to prepare a single statement of comprehensive income, and not the alternative presentation of a separate income statement and a statement of other comprehensive income. This represents a change in accounting policy from the previous period where separate statements for the income and expenditure account and for the Statement of Total Recognised Gains and Losses were presented.

The application of first time adoption allows certain exemptions from the full requirements of the FRS 102 and the 2015 FE HE SORP in the transition period. The following exemptions have been taken in these financial statements:

- **Revaluation as deemed cost** – at 1st August 2014, the College has retained the carrying values of freehold properties as being deemed cost and measured at fair value.

Basis of Accounting

The financial statements are prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets and in accordance with applicable UK Accounting Standards.

Going Concern

The activities of the College, together with factors likely to affect its future development and performance are set out in the Members Report. The financial position of the College, its cashflow, liquidity and borrowings are described in the financial statements and accompanying notes.

The College has no loans or overdrafts.

Notes to the Financial Statements for the year ended 31 July 2016

The College has a reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future, and for this reason will continue to adopt the going concern basis in the preparation of its financial statements.

Recognition of Income

Government revenue grants include funding body recurrent grants and other grants and are accounted for under the accrual model as permitted by FRS 102. Funding Body recurrent grants are measured in line with best estimates for the period of what is receivable and depend on the particular income stream involved. Any under or over achievement for the Adult Skills Budget is adjusted for and reflected in the level of recurrent grant recognised in the income and expenditure account. The final grant income is normally determined with the conclusion of the year end reconciliation process with the Funding Body following the year end, and the results of any funding audits. 16-18 learner-responsive funding is not normally subject to reconciliation and is therefore not subject to contract adjustments.

The recurrent grant from HEFCE represents the funding allocations attributable to the current financial year and is credited direct to the Statement of Comprehensive Income.

Grants (including research grants) from non-government sources are recognised in income when the College is entitled to the income and performance related conditions have been met. Income received in advance of performance related conditions being met is recognised as deferred income within creditors on the balance sheet and released to income as the conditions are met.

Government capital grants are capitalised, held as deferred income and recognised in income over the expected useful life of the asset, under the accrual method as permitted by FRS 102. Other capital grants are recognised in income when the College is entitled to the funds subject to any performance related conditions being met.

Income from tuition fees is stated gross of any expenditure which is not a discount and is recognised in the period for which it is received.

All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned on a receivable basis.

Accounting for post-employment benefits

Post-employment benefits to employees of the College are principally provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit plans, which are externally funded and contracted out of the State Second Pension.

The TPS is an unfunded scheme. Contributions to the TPS are calculated so as to spread the cost of pensions over employees' working lives with the College in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of valuations using a prospective benefit method. The TPS is a multi-employer scheme and the College is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution plan and the contributions recognised as an expense in the income statement in the periods during which services are rendered by employees.

The LGPS is a funded scheme. The assets of the LGPS are measured using closing fair values. LGPS liabilities are measured using the projected unit credit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme

Notes to the Financial Statements for the year ended 31 July 2016

introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability / asset is also recognised in the Statement of Comprehensive Income and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Short term Employment benefits

Short term employment benefits such as salaries and compensated absences(holiday pay) are recognized as an expense in the year in which the employees render service to the College. Any unused benefits are accrued and measured as the additional amount the college expects to pay as a result of the unused entitlement.

Non-Current Assets – Tangible Fixed Assets

Tangible fixed assets are stated at cost or deemed cost less accumulated depreciation and accumulated impairment losses. Certain items of fixed assets that had been revalued to fair value on or prior to the date of transition to the 2015 FE HE SORP, are measured on the basis of deemed cost, being the revalued amount at the date of that revaluation.

Land & Buildings

Land and buildings inherited from the local education authority are stated in the balance sheet at valuation on the basis of depreciated replacement cost as the open market value for existing use is not readily obtainable. The associated credit is included in the revaluation reserve. The difference between depreciation charged on the historic cost of assets and the actual charge for the year calculated on the revalued amount is released to the income and expenditure account reserve on an annual basis.

Building improvements made since incorporation are included in the balance sheet at cost.

Freehold land is not depreciated.

Freehold buildings are depreciated over their expected useful economic life to the College of between 15 and 40 years. The College has a policy of depreciating major adaptations to buildings over the period of their useful economic life.

Where land and buildings are acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors, and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between the creditors due within one year and those due after more than one year.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of any fixed asset may not be recoverable.

Notes to the Financial Statements for the year ended 31 July 2016

On adoption of FRS 102, the College followed the transitional provision to retain the book value of land and buildings, which were revalued in 1996, as deemed cost but not to adopt a policy of revaluations of these properties in the future.

Subsequent expenditure on existing fixed assets

Where significant expenditure is incurred on tangible fixed assets after initial purchase, it is charged to the income and expenditure account in the period in which it is incurred, unless it increases the future benefits to the College, in which case it is capitalised and depreciated on the relevant basis.

Assets under construction

Assets under construction are accounted for at cost, based on the value of architects' certificates and other direct costs, incurred to 31 July. They are not depreciated until they are brought into use.

Equipment

Equipment costing less than £1,000 or with an expected life of twelve months or less is recognised as expenditure in the period of acquisition. Equipment costing £1,000 or more is capitalised at cost.

All equipment is generally depreciated on a straight line basis over its remaining useful economic life of between 3 and 10 years.

Where equipment is acquired with the aid of specific grants, they are capitalised and depreciated as above. The related grants are credited to a deferred income account within creditors, and are released to the income and expenditure account over the expected useful economic life of the related asset on a systematic basis consistent with the depreciation policy. The deferred income is allocated between the creditors due within one year and those due after more than one year.

Leased assets

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Any lease premiums or incentives relating to leases signed after 1st August 2014 are spread over the minimum lease term. The College has taken advantage of the transitional exemptions in FRS 102 and has retained the policy of spreading lease premiums and incentives to the date of the first market rent review for leases signed before 1st August 2014.

Leasing agreements which transfer to the College substantially all the benefits and risks of ownership of an asset are treated as finance leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the balance sheet as a finance lease obligation. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charges are allocated over the period of the lease in proportion to the capital element outstanding.

Cash and cash equivalents

Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty.

Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash with insignificant risk of change in value. An investment qualifies as a cash equivalent when it has maturity of 3 months or less from the date of acquisition.

Notes to the Financial Statements for the year ended 31 July 2016

Stocks

The only stocks held at the end of 2015/16 were stocks from the library shop. Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective costs.

Foreign Currency Translations

Transactions denominated in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the end of the financial period with all resulting exchange differences being taken to income in the period in which they arise.

Provisions and contingent liabilities

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value using a pre-tax discount rate. The unwinding of the discount is recognised as a finance cost in the statement of comprehensive income in the period it arises.

A contingent liability arises from a past event that gives the College a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the College. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the balance sheet but are disclosed in the notes to the financial statements.

The College currently has no provisions except for the obligations with regard to the Local Government Pension Scheme and no contingent liabilities.

Taxation

The College is considered to pass the tests set out in paragraph 1 schedule 6 Finance Act 2010, and therefore meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

The College receives no major exemption in respect of value added tax, with only a few items being exempt by virtue of its charitable status. For this reason the College is unable to recover the VAT it suffers on the bulk of goods or services purchased. Capital costs and non-pay expenditure is therefore shown inclusive of VAT.

Additionally, since the College's trading income is significantly below the VAT limit, the College is not registered for VAT.

Agency Arrangements

The College acts as an agent in the collection and payment of discretionary support funds. Related payments received from the funding bodies and subsequent disbursements to students are excluded from the income and expenditure of the College where the College is exposed to minimal risk or enjoys minimal economic benefit related to the transaction.

Notes to the Financial Statements for the year ended 31 July 2016

Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, management have made the following judgements:

- Determine whether leases entered into by the College either as a lessor or a lessee are operating or finance leases. These decisions depend on an assessment of whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the group's tangible assets, including goodwill. Factors taken into consideration in reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a larger cash-generating unit, the viability and expected future performance of that unit.

Other key sources of estimation uncertainty

- *Tangible fixed assets*

Tangible fixed assets, other than investment properties, are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

- *Local Government Pension Scheme*

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2013 has been used by the actuary in valuing the pensions liability at 31 July 2016. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Notes to the Financial Statements for the year ended 31 July 2016

2. Funding Body Grants

	2016 £'000	2015 Restated £'000
Recurrent grants		
Main funding body recurrent grant	2,157	2,066
HEFCE recurrent grant	169	172
Release of deferred capital grant	89	87
Other		1
	<u>2,415</u>	<u>2,326</u>

3. Tuition Fees and Education Contracts

	2016 £'000	2015 £'000
Further Education Fees students	167	158
High Needs Income	11	20
Advanced Learning Loans	95	74
UK Higher Education Students	106	107
UK Higher Education Loans	2,645	2,450
Non-EU Higher Education Fees	19	10
Other	22	
	<u>3,065</u>	<u>2,819</u>

4. Other Income

	2016 £'000	2015 £'000
Other Income Generating Departments	26	26
Other Income	82	106
	<u>108</u>	<u>132</u>

5. Investment Income and Interest

	2016 £'000	2015 Restated £'000
Bank Interest receivable	5	4
	<u>5</u>	<u>4</u>

Notes to the Financial Statements for the year ended 31 July 2016

6. Staff Costs

The average number of persons (including key management personnel) employed by the College during the year, expressed as full-time equivalents (f.t.e), was:-

	2016	2015
	fte's	fte's
Teaching staff	64	65
Non teaching staff	54	55
	118	120

Staff costs for the above persons:

	2016	2015
		Restated
	£'000	£'000
Wages & salaries	2,875	2,874
Social security costs	172	162
Pension costs	370	327
Pension FRS 102 cost	112	69
Other	5	-
	3,534	3,432
External employees	-	-
	3,534	3,432
Exceptional restructuring costs	19	7
Total staff costs	3,553	3,439

Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling activities of the college and are represented by the Accounting Officer (Principal) and holders of other senior posts whom the Corporation have selected for the purposes of the Articles of Government of the College. Decisions relating to such appointments are made by the Governors.

No compensation has been paid to key management personnel for loss of office.

Emoluments of key management personnel, Accounting Officer and other higher paid staff

	2016	2015
The number of key management personnel including the Accounting Officer (Principal) was	3	3

Notes to the Financial Statements for the year ended 31 July 2016

The number of key management personnel and other staff who received emoluments, excluding pension contributions, but including benefits in kind, in the following ranges were:-

	Key management personnel		Other staff	
	2016 No.	2015 No.	2016 No.	2015 No.
£0 - £10,000	1	1	N/A	N/A
£10,001 - £20,000	2	2	N/A	N/A
£20,001 - £30,000	-	1	N/A	N/A
£30,001 - £40,000	1	1	N/A	N/A
£40,001 - £50,000	1	1	-	-
£50,001 - £60,000	1	1	-	-
£60,001 - £70,000	1	1	-	-
£70,001 - £80,000	1	1	-	-
£80,001 - £90,000	1	1	-	-
	4	4	-	-

Key management personnel emoluments are made up as follows:	2016 £'000	2015 £'000
Salary	207	229
Employers' Pension contributions	28	32
Benefits in Kind (Relocation expenses)	5	-
Total emoluments	240	261

There were no amounts due to key management personnel that were waived during the year, nor any salary sacrifice arrangements in place.

The above emoluments include amounts payable to the Accounting Officer (Principal) (who is also the highest paid officer) of:

	2016 £'000	2016 £'000	2015 £'000
Salary	78	7	85
Employers' Pension contributions	10	1	12
Benefits in Kind (Relocation expenses)	5	-	-
Total emoluments	93	8	97

Richard Heatly retired as Principal on 31st August 2016. The emoluments for that position are shown separately from those of Abigail Appleton, who became Principal on the 22nd October 2016.

Employer pension contributions in respect of the Accounting Officer (Principal) and key management personnel are paid at the same rate as for other employees. No compensation for loss of office was paid to key management personnel.

With the exception of the Accounting Officer (Principal) and two Staff Governors, the members of the Corporation do not receive any payment from the College other than the reimbursement of travel and subsistence expenses incurred in the course of their duties. There were no benefits in kind given to any staff, other than the ones highlighted above.

Notes to the Financial Statements for the year ended 31 July 2016

7. Other Operating Expenses

	2016	2015
	£'000	£'000
Teaching Departments	308	295
Teaching Support Services	212	233
Other Support Services	14	25
Administration and Central Services	419	409
General Education	54	52
Premises Costs	353	354
Planned Maintenance	63	122
Bursary Payments to HE Students	107	103
Other Expenses	18	16
	1,548	1,609

Other operating expenses include:

Auditors' remuneration included above -

Financial Statement Audit

16 14

Internal Audit

10 10

Operating lease costs

180 182

Loss on disposal of fixed assets

- -

8. Taxation

The College was not liable for any corporation tax arising out of its activities during the year on the grounds referred to in Note 1 Statement of Accounting Policies - Taxation.

Notes to the Financial Statements for the year ended 31 July 2016

9. Tangible Fixed Assets

	Freehold £000	New buildings and property improvements £000	Equipment & Vehicles £000	Total £000
Costs or valuation				
At 1st August 2015	1,595	5,285	1,607	8,487
Additions	-	33	151	184
Disposals	-	(44)	(379)	(423)
At 31st July 2016	1,595	5,274	1,379	8,248
Depreciation	394	1,809	1,349	3,552
At 1st August 2015				
Charge for year	18	268	143	429
Elimination - disposals	-	(44)	(379)	(423)
At 31st July 2016	412	2,033	1,113	3,558
Net Book Value at 31st July 2016	1,183	3,241	266	4,690
Net Book Value at 31st July 2015	1,201	3,476	258	4,935

Inherited land and buildings were valued for the 1994 financial statements at depreciated replacement cost by Hereford and Worcester County Council. No revaluation has taken place since then. If inherited land and buildings had not been valued on Incorporation, they would have been included in the accounts at a historic value of zero.

During the year, an exercise was conducted to identify obsolete equipment assets and write them out of the accounts, together with related depreciation.

Notes to the Financial Statements for the year ended 31 July 2016

10. Investments

Cash was held at HSBC. There were no investments in any other institutions during the year.

11. Stocks

	2016	2015
	£'000	£'000
Arts supplies held by College Shop	11	11
	11	11

12. Debtors: amounts falling due with one year

	2016	2015
	£'000	£'000
Trade debtors	7	17
Prepayments and accrued income	128	126
	135	143

13. Creditors: amounts falling due within one year

	2016	2015
	£'000	Restated £'000
Trade creditors	147	129
Other taxation, social security and pensions	106	4
Accruals and other creditors	317	330
Accruals – employee annual leave	136	136
Grants received in advance	109	161
Deferred Income – government capital grants	86	89
	902	849

14. Creditors: amounts falling due after one year

	2016	2015
	£'000	Restated £'000
Deferred income – government capital grants	541	609
	541	609

Notes to the Financial Statements for the year ended 31 July 2016

15. Provisions

	Defined Benefit Obligation	Total
	£'000	£'000
At 1 August 2015	1,145	1,145
Expenditure in the period	(156)	(156)
Additions in the period	797	797
At 31 July 2016	1,786	1,786

Defined benefit obligations relate to the liabilities under the College's membership of the Local Government Pension Scheme. Further details are given in Note 23.

16. Cash and cash equivalents

	At 1 August 2015	Cashflows	At 31 July 2016
	£'000	£'000	£'000
Cash and cash equivalents	1,736	415	2,151
	1,736	415	2,151

17. Capital and other commitments

	2016	2015
	£'000	£'000
Commitment contracted for at 31 July	33	50
	33	50

Notes to the Financial Statements for the year ended 31 July 2016

18. Lease obligations

At 31 July the College had minimum lease payments under non-cancellable operating leases as follows:

	2016 £'000	2015 £'000
Land and building		
Expiring within one year	-	-
Expiring within two and five years	-	-
Expiring in over five years	1,415	1,590
	1,415	1,590
Other		
Expiring within one year	-	6
Expiring within two and five years	56	8
Expiring in over five years	-	33
	56	47

The land and building lease commitment, relates to the College Road Campus. The other leases are for photocopiers, printers and franking machine.

19. Contingent liabilities

The College is not aware of any issues that could give rise to a contingent liability.

20. 16-19 Student Bursary / Discretionary Support Funds

	2016 £'000	2015 £'000
16-19 Student Bursary Grant	48	47
19-24 Discretionary Learner Support	13	17
Free Meals	8	6
24 Plus Adv Learning Loans	6	10
Residential Bursaries	62	65
Bursary / DLS brought forward	92	75
	229	220
Disbursements to Students	(94)	(97)
Admin / Audit Fees	(7)	(7)
Balance clawed back by SFA & EFA	(51)	(24)
	(152)	(128)
Balance Carried Forward	77	92

Funding body grants are available only for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the income and expenditure account.

Notes to the Financial Statements for the year ended 31 July 2016

21. Related Party Transactions (FRS 8)

Due to the nature of the College's operations, and the composition of the Board of Governors (being drawn from Public and Private Sector Organisations) it is inevitable that transactions will take place with organisations in which a member of the Board of Governors may have an interest. All such transactions are conducted at arms' length, in accordance with the College's Financial Regulations and normal procurement procedures.

The total travel expenses paid to or on behalf of the Governors during the year were £1k (2014/15 £1k). This represents travel and subsistence expenses in relation to attending training courses and conferences.

No Governor has received any remuneration or waived payments from the College during the year (2014/15 none).

Transactions with the Funding Agencies are detailed in notes 2, 13 and 14.

22. Post Balance Sheet Events

There have been no events since the balance sheet date that would materially affect the results for the year.

Notes to the Financial Statements for the year ended 31 July 2016

23. Pension Obligations

The College's employees belong to two principal pension schemes, the Teachers Pension Scheme (TPS) for academic staff, and the Local Government Pension Scheme (LGPS) for non teaching staff, which is administered by Worcestershire County Council. Both are multi-employer defined-benefit plans.

Total Pension Cost for the year	2016 £'000	2015 £'000
Teachers' Pension Scheme:		
- Employers' contributions	214	187
Local Government Pension Scheme:		
- Employer's contributions	130	114
- Employer's additional contribution	26	26
- FRS 102 (28) net service cost	112	69
Charge to the Statement of Comprehensive Income	268	209
Total Pension Cost for the Year within staff cost	482	396

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest formal actuarial valuation of the TPS was 31st March 2012 and the LGPS 31st March 2013.

Total outstanding contributions amounting to £47,000 (2014/15 £0) were payable to the schemes at 31st July 2016, and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

The Teachers' Pension Budgeting and Valuation Account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act 1972 and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

Notes to the Financial Statements for the year ended 31 July 2016

Valuation of the Teachers' Pension Scheme

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education (the Department) on 9 June 2014. The key results of the valuation were:

- employer contribution rates were set at 16.4% of pensionable pay;
- total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of £176.6 billion, giving a notional past service deficit of £14.9 billion;
- an employer cost cap of 10.9% of pensionable pay.

The new employer contribution rate for the TPS was implemented in September 2015.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:

<https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx>

Scheme Changes

Following the Hutton report in March 2011 and the subsequent consultations with trade unions and other representative bodies on reform of the TPS, the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

Regulations giving effect to a reformed Teachers' Pension Scheme came into force on 1 April 2014 and the reformed scheme commenced on 1 April 2015.

The pension costs (Employers and Employees) paid to TPS in the year amounted to £323,000 (2014/15: £305,000).

FRS 102 (28)

Under the definitions set out in Financial Reporting Standard 102 (28.11), the TPS is a multi-employer pension plan. The College is unable to identify its share of the underlying assets and liabilities of the plan.

Accordingly, the College has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined-contribution plan. The College has set out above the information available on the scheme and the implications for the College in terms of the anticipated contribution rates.

Notes to the Financial Statements for the year ended 31 July 2016

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate funds administered by Worcestershire County Council.

The total contribution made for the year ended 31st July 2016 was £220k, of which employer's contributions were £156k (£130k was normal employer contributions and £26k was lump sum contributions toward deficit financing) and employees' contributions were £64k. The agreed contribution rates for future years are 13.0% for employers and 5.5% to 8.5% for employees, depending on salary.

Principal Actuarial Assumptions

The following information is based upon a full actuarial valuation of the fund at 31st March 2013 updated to 31st July 2016 by a qualified Independent actuary:

	2016 %	2015 %
Rate of Future Salary Increases	3.2	3.7
Rate of Future Pension Increases	1.8	2.2
Discount rate for Scheme Liabilities at 31 st July	2.6	3.8
Rate of inflation (CPI)	1.7	2.2
Commutation of pensions to lump sums (max)	50	50

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	31 st July 2016	31 st July 2015
Retiring today		
Males	23.5	23.4
Females	25.9	25.8
Retiring in 20 years		
Males	25.8	25.6
Females	28.2	28.1

The College's share of the assets in the plan at the balance sheet date and the expected rates of return were:

	Fair Value at 31 July 2016 £'000	Fair Value at 31 July 2015 £'000
Equities	2,476	2,241
Bonds	187	156
Cash	68	25
Property	134	-
Other	104	88
Total fair value of plan Assets	2,969	2,510
 Actual return on plan assets	 297	 196

Notes to the Financial Statements for the year ended 31 July 2016

The amount included in the balance sheet in respect of the defined benefit pension plan is as follows:

	2016	2015
	£'000	£'000
Fair value of plan assets	2,969	2,510
Present value of plan liabilities	(4,755)	(3,655)
Net pensions (liability) / asset (note 19)	(1,786)	(1,145)

Amounts recognised in the Statement of Comprehensive Income in respect of the plan are as follows:

	2016	2015
	£'000	£'000
Amounts included in staff costs		
Current service cost	224	172
Net Interest	40	33
Administration fee	4	4
Total	268	209

	2016	2015
	£'000	£'000
Amounts included in investment income		
Net Interest (income)	0	0
Total	0	0

	2016	2015
	£'000	£'000
Amounts recognised in Other Comprehensive Income		
Remeasurement of assets	198	102
Experience losses arising on defined benefit obligations	0	0
Changes in assumptions underlying the present value of plan liabilities	(727)	(303)
Amount recognised in Other Comprehensive Income	(529)	(201)

Notes to the Financial Statements for the year ended 31 July 2016

Movement in net defined benefit (liability) / asset during the year:	2016 £'000	2015 £'000
Net defined benefit (liability)/asset in scheme at 1 August	(1,145)	(875)
Movement in year:		
Current service cost	(224)	(172)
Employer contributions	156	140
Past service cost	0	0
Net interest on defined (liability) / asset	(40)	(33)
Administration fee	(4)	(4)
Actuarial gain / (loss)	(529)	(201)
Net defined benefit (liability)/asset in scheme at 31 July	(1,786)	(1,145)

Asset and Liability Reconciliation	2016 £'000	2015 £'000
Changes in the present value of defined benefit obligations:		
Defined benefit obligations at start of period	3,655	3,052
Current service cost	224	172
Interest cost	139	130
Contributions by scheme participants	64	54
Actuarial loss	727	303
Estimated benefits paid	(54)	(56)
Defined benefit obligations at end of period	4,755	3,655

Changes in the fair value of plan assets:	2016 £'000	2015 £'000
Fair value of plan assets at start of period	2,510	2,177
Interest on plan assets	99	97
Actuarial gain / (loss)	198	102
Employer contributions	156	140
Contributions by scheme participants	64	54
Administration fee	(4)	(5)
Estimated benefits paid	(54)	(56)
Fair value of plan assets at end of period	2,969	2,510

LGPS pension deficit contributions

The College has entered into an agreement with the LGPS to make additional contributions of £26k in the 2015/16 tax year and £27k in 2016/17 in addition to normal funding levels until the next full valuation at which point the situation will be reviewed.

Notes to the Financial Statements for the year ended 31 July 2016

24. Transition to FRS 102 and the 2015 FE HE SORP

The year ended 31st July 2016 is the first year that the College has presented its financial statements under FRS 102 and the 2015 FE HE SORP. The following disclosures are required in the year of transition. The last financial statements prepared under previous UK GAAP were for the year ended 31st July 2015 and the date of transition to FRS 102 and the 2015 FE HE SORP was therefore 1st August 2014. As a consequence of adopting FRS 102 and the 2015 FE HE SORP, a number of accounting policies have changed to comply with those standards.

An explanation of how the transition to FRS 102 and the 2015 FE HE SORP has affected the College's financial position, financial performance and cash flows, is set out below.

		1 st August 2014 £'000	31 st July 2015 £'000
Financial Position			
Total reserves under previous SORP		4,769	4,358
Employee leave accrual	(a)	(136)	(136)
Release of non-government capital grants	(b)	-	-
Total effect of transition to FRS 102 and 2015 FE HE SORP		(136)	(136)
Total reserves under 2015 FE HE SORP		4,633	4,222

		Year ended 31 st July 2015 £'000
Financial Performance		
(Deficit) / Surplus for the year after tax under previous		(161)
Reversal of capital grants amortisation	(b)	-
Pensions provision – actuarial loss	(c)	(201)
Changes to measurement of net finance cost on defined benefit plans	(c)	(49)
Changes to measurement of net finance		
Total effect of transition to FRS 102 and 2015 FE HE		(250)
Total comprehensive income for the year under 2015 FE HE SORP		(411)

Notes to the Financial Statements for the year ended 31 July 2016

a) Recognition of short term employment benefits

No provision for short term employment benefits such as holiday pay was made under the previous UK GAAP. Under FRS 102 the costs of short-term employee benefits are recognised as a liability and an expense. The annual leave year runs to 31st August each year for teaching staff. Non-teaching staff have a annual leave year either ending 31st March or 28th February. At the reporting date, there were 759 days of unused leave for teaching staff and 140 days unused leave for non-teaching staff. The cost of any unused entitlement is recognised in the period in which the employee's services are received. An accrual of £136k was recognised at 1 August 2014, and at 31 August 2015. Following a re-measurement exercise in 2015/16, the movement on this provision of £0 has been charged to Comprehensive Income in the year ended 31 July 2016.

b) Non-government grants accounted for under performance model

The College has previously been in receipt of certain capital grants from sources other than those classified as "government" under FRS 102 and the 2015 FE HE SORP. Under the previous UK GAAP and 2007 SORP, these were able to be capitalised and amortised over the remaining useful economic life of the relevant fixed assets. This accounting treatment is no longer available for non-government grants and the grants have therefore been accounted for under the performance model and treated as if they had been credited to Comprehensive Income immediately that the performance conditions had been met. A corresponding adjustment has been made to the income recognised in the 2015 results that related to the annual amortisation of the capital grants involved.

c) Change in recognition of defined benefit plan finance costs

The net pension finance cost recognised in the Income and Expenditure account for the year ended 31st July 2015 under the previous UK GAAP was the net of the expected return on pension plan assets and the interest on pension liabilities. FRS 102 requires the recognition in the Statement of Comprehensive Income, of a net interest cost, calculated by multiplying the net plan obligations by the market yield on high quality corporate bonds (the discount rate applied). The change has had no effect on net assets as the measurement of the net defined benefit plan obligation has not changed. Instead, the decrease in the surplus for the year has been mirrored by a reduction in the actuarial losses presented within Other Comprehensive Income.

d) Presentation of actuarial gains and losses within Total Comprehensive Income

Actuarial gains and losses on the College's defined benefit plans were previously presented in the Statement of Total Recognised Gains and Losses (STRGL), a separate statement to the Income and Expenditure account. All such gains and losses are now required under FRS 102 to be presented within the Statement of Comprehensive Income, as movements in Other Comprehensive Income.

